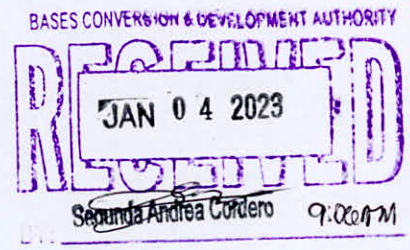




28 December 2022

**MAJ. GEN. DELFIN N. LORENZANA (RET.)**  
*Acting Chairperson*  
**MS. AILEEN ANUNCIACION R. ZOSA**  
*Acting President and CEO (PCEO)*  
**BASES CONVERSION AND DEVELOPMENT  
 AUTHORITY (BCDA)**  
 2<sup>nd</sup> Floor Bonifacio Technology Center  
 31<sup>st</sup> Street corner 2<sup>nd</sup> Avenue, BGC, Taguig



**RE : VALIDATION RESULT OF 2021 PERFORMANCE  
 SCORECARD OF BCDA**

Dear Acting Chairperson Lorenzana and Acting PCEO Zosa,

This is to formally transmit the validation result of BCDA's 2021 Performance Scorecard. Based on the Governance Commission's validation of the GOCC's documentary submissions, BCDA gained an over-all score of **50%** (See **Annex A**). The same is to be posted in BCDA's website, in accordance with Section 43 of GCG Memorandum Circular (M.C.) No. 2012-07.<sup>1</sup>

In relation to the grant of 2021 Performance-Based Bonus (PBB) to eligible officers and employees, BCDA fails to satisfy the requirements of GCG M.C. No. 2019-02,<sup>2</sup> particularly the achievement of a weighted-average score of at least 90% in its 2021 Performance Scorecard. In this regard, the Board is reminded that any unilateral action to release the PBB will be considered as a violation of the Board's fiduciary duty to protect the assets of the GOCC as provided under Section 19 of Republic Act No. 10149.<sup>3</sup>

Consequently, pursuant to GCG M.C. No. 2021-01,<sup>4</sup> failure to qualify for the PBB means that the Appointive Members of the Governing Board of BCDA shall not be qualified to receive the Performance-Based Incentive (PBI).

**FOR BCDA'S INFORMATION AND GUIDANCE.**

Very truly yours,

**Justice ALEX L. QUIROZ (ret.)**  
*Chairperson*

**Atty. GIDEON D.V. MORTEL, D.C.J.**  
*Commissioner*

**Atty. GERALDINE MARIE  
 BERBERABE-MARTINEZ**  
*Commissioner*

cc: Resident COA Auditor – BCDA

<sup>1</sup> CODE OF CORPORATE GOVERNANCE, dated 28 November 2012.

<sup>2</sup> INTERIM PERFORMANCE-BASED BONUS (PBB), dated 25 July 2019.

<sup>3</sup> AN ACT TO PROMOTE FINANCIAL VIABILITY AND FISCAL DISCIPLINE IN GOVERNMENT-OWNED OR -CONTROLLED CORPORATIONS AND TO STRENGTHEN THE ROLE OF THE STATE IN ITS GOVERNANCE AND MANAGEMENT TO MAKE THEM MORE RESPONSIVE TO THE NEEDS OF PUBLIC INTEREST AND FOR OTHER PURPOSES, dated 06 June 2011.

<sup>4</sup> INTERIM PERFORMANCE-BASED INCENTIVE (PBI) SYSTEM FOR THE APPOINTIVE DIRECTORS OF GOCCs COVERED BY GCG FOR CY 2020 AND FOR THE YEARS THEREAFTER, dated 28 January 2021.



**BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)**  
**Validation Result of 2021 Performance Scorecard**

|               | Component         |   |  |               |                | BCDA Submission   |  | GCG Validation |  | Supporting Documents | Remarks   |
|---------------|-------------------|---|--|---------------|----------------|---|--|----------------|--|----------------------|---|
|               | Objective/Measure | Formula                                 | Weight   | Rating System | Target         | Actual  | Score <sup>1</sup>                             | Actual         | Score  |                      |   |
| SOCIAL IMPACT | SO 1              | Improve the Facilities for the Military |  |               |                |   |  |                |  |                      |   |
|               | SM 1              | Facilities Constructed                  | Actual Accomplishment for the Replication of Philippine Navy (PN) Facilities Project | 10%           | All or Nothing | Philippine Navy Facilities: Submission of the Detailed Architectural and Engineering Design (DAED) to the Philippine Navy | DAED for Philippine Navy Facilities Completed: | 10%            | The DAED of the Replication of PN Housing and Support Facilities in Bonifacio Naval Station (BNS) Lot 1 Endorsed to the PN on 02 December 2021 | 10%                  | <ul style="list-style-type: none"> <li>• DAED of the Replication of PN Facilities in BNS Lot 1, Fort Bonifacio, Taguig City</li> <li>• Letter from PN Approving the Floor Plans, Perspectives and DAED of Philippine Marine Corps (PMC) Facilities at Bataan Technology Park (BTP)</li> <li>• Perspectives and DAED of PN Facilities</li> <li>• Letter to PN Submitting for Approval the DAED of the Replication of PN Housing and Support Facilities Within the 25-Hectare Area in BNS Lot</li> <li>• Secretary's Certificate on the Approval of the Authority to</li> </ul> |

<sup>1</sup> The Governance Commission provided the equivalent weight based on the submitted 4<sup>th</sup> Quarterly monitoring Report. All measures with "Attained" in the remarks were given the full weight.

| Component         |   |  |               |                |  | BCDA Submission   |        | GCG Validation   |     | Supporting Documents   | Remarks  |
|-------------------|---|--|---------------|----------------|--|---|--------|--|-----|--|--|
| Objective/Measure | Formula   | Weight   | Rating System | Target         | Actual   | Score <sup>1</sup>  | Actual | Score  |     |  |  |
|                   |   |  |               |                |  |   |        |  |     | Proceed with the Bidding of the Site Development of the 100-Hectare Area at BTP  |  |
|                   |   | Actual Accomplishment for the Replication of Philippine Army Army Support Command (ASCOM) Facilities | 10%           | All or Nothing | Philippine Army ASCOM Facilities: Completion of 100% of the Project Deliverables for 2021 Based on the Contract Approved | The conforme for the Notice to Proceed for the construction of ASCOM Facilities was signed 28 January 2021. The project is at 67.88% accomplishment as of 31 December 2021. | 10%    | 114.92% of the 2021 Project Deliverables Completed                                   | 10% | <ul style="list-style-type: none"> <li>• Notice of Award (NOA) for the Construction of ASCOM Facilities at Camp Aquino, Tarlac</li> <li>• Progress Report on the Construction of the ASCOM Facilities as of December 2021</li> <li>• Contractor's 4<sup>th</sup> Billing Progress</li> </ul> | Target exceeded.<br><br>Review of the Progress Billing showed that the completion or accomplishment rate of the contractor as of 20 December 2021 is 65.085%, which exceeds the target work accomplishment of 56.636% by 8.449%. |
| <b>SO 2</b>       | <b>Create Communities Where Families Can Work, Live and Play Together</b>             |  |               |                |  |   |        |  |     |  |  |
| SM 2              | Mixed-Use Areas to Include Industrial, Residential, and Institutional Areas Developed | Actual Accomplishment  | 10%           | All or Nothing | Two (2) Signed Development Contracts <sup>2</sup>  | 1. Bangko Sentral ng Pilipinas (BSP) Contract of Lease was signed on 15 January 2021.<br>2. The Pilipinas Shell Petroleum Corporation Lease                                 | 10%    | Two (2) Signed Development Contracts (BSP and Pilipinas Shell Petroleum Corporation) | 10% | <ul style="list-style-type: none"> <li>• Contracts of Lease Between BCDA and BSP and Between BCDA and Pilipinas Shell Petroleum Corporation</li> <li>• Secretary's Certificates</li> </ul>   | Target met.  |

<sup>2</sup> The target excludes any developmental contract signed in 2020 but for implementation in 2021.

Validation Result of 2021 Performance Scorecard (Annex A)

| Component   |                  |  |  |            |                       | BCDA Submission  |                      | GCG Validation |                            | Supporting Documents | Remarks  |  |
|---|------------------|--|--|------------|-----------------------|--|----------------------|----------------|----------------------------|----------------------|--|--|
| Objective/Measure   | Formula          | Weight   | Rating System                            | Target     | Actual                | Score <sup>1</sup>   | Actual               | Score          |                            |                      |  |  |
|   |                  |  |  |            |                       | Contract was signed on 28 December 2021.   |                      |                |                            |                      |  |  |
|   | <b>Sub-total</b> |  | <b>30%</b>                               |            |                       |  | <b>30%</b>           |                | <b>30%</b>                 |                      |  |  |
| <b>SO 3 Provide Consistent Contributions to the AFP and National Government</b> |                  |  |  |            |                       |  |                      |                |                            |                      |  |  |
| <b>FINANCIAL</b>  | <b>SM 3</b>      | <b>Total Remittance to the AFP and National Government</b> | <b>Total Amount (in Philippine Peso)</b> | <b>10%</b> | <b>All or Nothing</b> | <b>100% Remittance of Required Mandatory Contribution to the National Government<sup>3</sup></b> | <b>₱2.69 Billion</b> | <b>10%</b>     | <b>Cannot Be Validated</b> | <b>0%</b>            | <ul style="list-style-type: none"> <li>Letter to the Bureau of Treasury (BTr) on BCDA Remittance</li> <li>Secretary's Certificate on the Remittance of Shares</li> <li>Official Receipts from the BTr</li> </ul> | <p>The validation of the accomplishment requires the submission of documents to support the total amount remitted (represents the numerator) and the amount for remittance (represents the denominator).</p> <p>Upon review of the submitted documents, the Governance Commission could only objectively validate the total remittance of the BCDA to the National Government (NG) in 2021, amounting to ₱2,686,114,487.61. The total amount due for remittance could not be validated.</p> <p>Thus, the Governance Commission could not that the validated 2021 remittance represents</p> |
|   |                  |  |  |            |                       |  |                      |                |                            |                      |  |  |

<sup>3</sup> Includes remittance from the proceeds for the Asset Disposition Program, guarantee fees and dividends to NG.

## Validation Result of 2021 Performance Scorecard (Annex A)

| Component         |   |  |               |                            |                            | BCDA Submission                        |        | GCG Validation      |    | Supporting Documents   | Remarks   |
|-------------------|---|--|---------------|----------------------------|----------------------------|--|--------|---------------------|----|--|---|
| Objective/Measure | Formula   | Weight   | Rating System | Target                     | Actual                     | Score <sup>1</sup>                     | Actual | Score               |    |  |   |
|                   |   |  |               |                            |                            |  |        |                     |    |  | 100% of the mandatory contributions of the corporation due to the NG for the year.  |
| <b>SO 4</b>       | <b>Ensure Sustainability of BCDA by Building Recurring Revenue Sources and Effectively Managing Costs</b> |  |               |                            |                            |  |        |                     |    |  |   |
| SM 4              | Cash Proceeds from Business Contracts   | Total Cash Proceeds from Joint Venture Agreements and Lease Contracts (in Philippine Peso)               | 10%           | (Actual / Target) x Weight | ₱6.10 Billion <sup>4</sup> | ₱16.5 Billion                          | 10%    | Cannot Be Validated | 0% | <ul style="list-style-type: none"> <li>Breakdown of the Cash Proceeds from Business Contracts</li> <li>Official Receipts</li> </ul>  | The Governance Commission noted several inconsistencies in the amounts in the summary report and official receipts. The inconsistencies noted cast doubt on the accuracy and validity of the submitted report.<br><br>The detailed validation is provided in <b>Appendix 1</b> .                                      |
| SM 5              | Budget Utilization Efficiency   | Total Disbursements / Total DBM-Approved Corporate Operating Budget (Both Net of Personal Services Cost) | 10%           | (Actual / Target) x Weight | 90%                        | 23% (₱4.610 Billion / ₱20.417 Billion) | 2.56%  | Cannot Be Validated | 0% | <ul style="list-style-type: none"> <li>2021 Department of Budget and Management (DBM)-Approved Corporate Operating Budget (COB)</li> <li>Schedule of Budget Utilization</li> </ul> | The validation of the accomplishment requires the submission of documents to support the total disbursements (represents the numerator) and the total DBM-approved COB (represents the denominator).<br><br>Review of the submitted supporting documents showed that only the denominator of the formula or the total |

<sup>4</sup> Based on BCDA's projections in its Board-Approved Corporate Operating Budget (COB) for 2021.

|             | Component         |  |  |               |   | BCDA Submission  |  | GCG Validation |  | Supporting Documents | Remarks   |   |
|-------------|-------------------|--|--|---------------|---|--|--|----------------|--|----------------------|---|---|
|             | Objective/Measure | Formula  | Weight   | Rating System | Target  | Actual   | Score <sup>1</sup>                                       | Actual         | Score                                  |                      |   |   |
|             |                   |  |  |               |   |  |  |                |  |                      | DBM-approved COB net of PS Cost was provided with substantial documentation.  |   |
|             |                   | <i>Sub-total</i>   |  |               |   |  | <b>22.56%</b>  |                | <b>0%</b>                              |                      |   |   |
| STAKEHOLDER | <b>SO 5</b>       | <b>Execute and Deliver Quality Development Projects on Time, on Specs, and on Budget</b> |  |               |   |  |  |                |  |                      |   |   |
|             | SM 6              | Developmental and Infrastructure Projects Implemented                                    | Actual Accomplishment in the Clark International Airport (CIA) Expansion Project           | 10%           | All or Nothing  | 50% Completion of the Airport to NCC Access Road Phase 2 | As of 31 December 2021, the project is 60.05% completed. | 10%            | 64.99% Completion of 2021 Deliverables | 10%                  | <ul style="list-style-type: none"> <li>Progress Report of the Construction of Airport to New Clark City (NCC) Access Road Phase 2 as of December 2021</li> <li>Copies of Billing Documents</li> </ul>               | Target exceeded.<br><br>Review of the Progress Billing showed that the completion or accomplishment rate of the contractor as of 21 December 2021 is 60.276% out of the 92.742% target work completion rate. The slippage of 32.466% was reported to have been caused by right of way issues. |
|             | <b>SO 6</b>       | <b>Cultivate Strong and Fair Partnerships with Customers and Stakeholders</b>            |  |               |   |  |  |                |  |                      |   |   |
|             | SM 7              | Percentage of Satisfied Customers  | Number of Respondents Who Rated At Least Satisfactory / Total Number of Survey Respondents | 5%            | (Actual / Target) x Weight<br><br>0% = If Less Than 80% | 95% of Respondents Rated At Least Satisfactory           | 95% of Respondents Rated At Least Satisfactory           | 5%             | Results of the Survey Unacceptable     | 0%                   | <ul style="list-style-type: none"> <li>2021 Customer Satisfaction Survey Report</li> <li>Backchecking and Spotchecking Report</li> <li>Numerical Results of the Study</li> <li>Accomplished Survey Forms</li> </ul> | Review of the accomplished survey questionnaires showed that the BCDA used the old customer satisfaction survey questionnaire transmitted by the Governance Commission in 2018. Further, survey questions related to joint venture were significantly altered/modified.                       |

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Validation Result of 2021 Performance Scorecard (Annex A)

|                                  |  | Component             |               |                |   | BCDA Submission  |        | GCG Validation   |     | Supporting Documents  | Remarks  |
|----------------------------------|--|-----------------------|---------------|----------------|---|--|--------|--|-----|---|--|
| Objective/Measure                | Formula  | Weight                | Rating System | Target         | Actual  | Score <sup>1</sup>   | Actual | Score  |     |   |  |
|                                  |  |                       |               |                |   |  |        |  |     |   | The Governance Commission notes that under Part V of the Enhanced Standard Methodology for the Conduct of the Customer Satisfaction Survey, "[q]uestions under the Main Questionnaire are fixed and may not be altered, modified, or deleted". |
|                                  | <i>Sub-total</i>   |                       |               | 15%            |   |  | 15%    |  | 10% |   |  |
| <b>INTERNAL BUSINESS PROCESS</b> |  |                       |               |                |   |  |        |  |     |   |  |
| SO 7                             | <b>Design, Develop, and Ensure Full Execution of Master Plans of Communities</b> |                       |               |                |   |  |        |  |     |   |  |
| SM 8                             | Development of BCDA Special Economic Zones Synchronized                          | Actual Accomplishment | 5%            | All or Nothing | Completion of Detailed District Master Plan of 200-Hectare Property in New Clark City | Detailed District Master Plan (DMDP) and National Government Administrative Center (NGAC) Design Standards and Guidelines (DSG) approved by the BCDA Board on 24 March 2021. | 5%     | Board-Approved Detailed District Master Plan and the National Government Administrative Center Design Standards and Guidelines | 5%  | <ul style="list-style-type: none"> <li>Secretary's Certificate on the Approval of the Adoption of the National Government Administrative Center Detailed District Master Plan and National Government Administrative Center Design Standards and Guidelines</li> <li>Executive Summary of the Detailed Master Development Plan and Design Standards and Guidelines</li> </ul> | Target met.  |
| SO 8                             | <b>Establish and Maintain Robust Internal Control and Governance Systems</b>     |                       |               |                |   |  |        |  |     |   |  |

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Validation Result of 2021 Performance Scorecard (Annex A)

|                   |  | Component             |               |                |   | BCDA Submission   |        | GCG Validation                         |    | Supporting Documents   | Remarks   |
|-------------------|--|-----------------------|---------------|----------------|---|---|--------|--|----|--|---|
| Objective/Measure | Formula                                    | Weight                | Rating System | Target         | Actual  | Score <sup>1</sup>  | Actual | Score                                  |    |  |   |
| SM 9              | Information Technology Systems Implemented | Actual Accomplishment | 10%           | All or Nothing | 100% Implementation of Project Deliverables Based on the ISSP for 2020-2022 | BCDA has implemented the project deliverables based on the ISSP for 2021.   | 10%    | Cannot Be Validated                    | 0% | <ul style="list-style-type: none"> <li>Information System Strategic Plan (ISSP) for 2020-2022</li> <li>Copies of Procurement Documents</li> <li>Copies of Certificates of Acceptance</li> <li>Screenshots of the System</li> </ul> | <p>Review of the supporting documents showed that there were nine (9) projects/systems due in 2021. However, the BCDA either did not submit the necessary documents or did not provide adequate documentation that would prove that the project/system was completed in 2021.</p> <p>The detailed validation is provided in <b>Appendix 2</b>.</p> <p>It should be noted that the valid and acceptable supporting documents for the measure are copies of the user acceptance tests from the third-party service provider or proof of payment for the project/system.</p> |
| SM 10             | ISO Certification for All Processes        | Actual Accomplishment | 5%            | All or Nothing | ISO 9001:2015 Certification Maintained                                      | External audit was conducted by TÜV Rheinland on 07 December 2021. The audit report recommended the maintenance of BCDA's ISO 9001:2015 ISO | 5%     | ISO 9001:2015 Certification Maintained | 5% | <ul style="list-style-type: none"> <li>ISO 9001:2015 Certificate</li> <li>Audit Report of TÜV Rheinland</li> </ul>   | <p>Target met.</p> <p>The Governance Commission noted that the scope of the ISO 9001:2015 Certificate is "Provision of Conversion and Development Services, Real Estate Management and</p>  |



Validation Result of 2021 Performance Scorecard (Annex A)

| Component                  |                  |  |  |        |                | BCDA Submission  |   | GCG Validation |                     | Supporting Documents | Remarks  |
|----------------------------|------------------|--|--|--------|----------------|--|---|----------------|---------------------|----------------------|--|
| Objective/Measure          | Formula          | Weight   | Rating System  | Target | Actual         | Score <sup>1</sup>   | Actual  | Score          |                     |                      |  |
|                            |                  |  |  |        |                | Certification for 2021.                                    |   |                |                     |                      | Engineering for Land and Assets under the Jurisdiction and Control of the BCDA” and that the existing ISO 9001:2015 of the corporation is valid from 17 February 2021 to 03 September 2023. Further, it was also noted that the first follow-up audit was conducted last 07 December 2021. |
|                            | <b>Sub-total</b> |  | <b>20%</b>   |        |                |  | <b>20%</b>  |                | <b>10%</b>          |                      |  |
| <b>LEARNING AND GROWTH</b> | <b>SO 9</b>      | <b>Build and Maintain a Highly Competent, Creative, and Committed Work Force</b> |  |        |                |  |   |                |                     |                      |  |
|                            | SM 11            | Percentage of Employees Meeting Required Competencies                            | Competency Baseline <sup>5</sup> 2021 – Competency Baseline 2020 | 5%     | All or Nothing | Improvement in the Competency Baseline of the organization | The overall competency index for 2021 was computed at 1.03 for 144 employees, higher than 0.96 in 2020 for 143 employees. | 5%             | Cannot Be Validated | 0%                   | <ul style="list-style-type: none"> <li>• 2021 Competency Narrative Report</li> <li>• Competency Assessment Matrix</li> <li>• Excel File on the Competency Result Competency Assessment Implementation Guidelines</li> </ul>  |

<sup>5</sup> <sup>11</sup> The competency baseline of the organization shall pertain to the average percentage of required competencies met which can be computed using the following formula:

$$\frac{\sum_{b=1}^B \left[ \frac{\sum_{a=1}^A (\text{Actual Competency Level})}{\sum_{a=1}^A (\text{Required Competency Level})} \right]_b}{B}$$

where: a = Competency required, A = Total number of competencies required of position, b = Personnel profiled, B = Total number of personnel profiled

Validation Result of 2021 Performance Scorecard (Annex A)

| Component         |                  |        |               |        |        | BCDA Submission    |        | GCG Validation |            | Supporting Documents   | Remarks   |
|-------------------|------------------|--------|---------------|--------|--------|--------------------|--------|----------------|------------|--|---|
| Objective/Measure | Formula          | Weight | Rating System | Target | Actual | Score <sup>1</sup> | Actual | Score          |            |  |   |
|                   |                  |        |               |        |        |                    |        |                |            | <ul style="list-style-type: none"> <li>Tally of Positions</li> </ul> | Considering that not all the employees of the BCDA were assessed and that the Competency Assessment Implementation Guidelines of the corporation does not provide grounds for the exclusion of employees in the competency assessment, a zero rating was awarded. |
|                   | <b>Sub-total</b> |        |               |        |        | <b>5%</b>          |        |                | <b>0%</b>  |  |   |
|                   | <b>TOTAL</b>     |        |               |        |        | <b>92.56%</b>      |        |                | <b>50%</b> |  |   |

## VALIDATION OF SM 4: CASH PROCEEDS FROM BUSINESS CONTRACTS

| OR NUMBER | LOCATOR                          | VATABLE AMOUNT BASED ON RECEIPTS | NET AMOUNT BASED ON RECEIPTS | GROSS AMOUNT BASED ON RECEIPTS | REPORTED VATABLE AMOUNT | REPORTED NET AMOUNT | REPORTED GROSS AMOUNT | TALLY | REMARKS  |
|-----------|----------------------------------|----------------------------------|------------------------------|--------------------------------|-------------------------|---------------------|-----------------------|-------|--|
| 5475745   | National Housing Authority (NHA) | N/A                              | ₱1,263,238.98                | N/A                            | ₱1,484,987.00           | N/A                 | ₱1,484,987.00         | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5475824   | Toyota Pasong Tamo Inc.          | N/A                              | ₱610,968.93                  | N/A                            | ₱570,999.00             | N/A                 | ₱639,519.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5475825   | Petron Corporation               | N/A                              | ₱265,579.22                  | N/A                            | ₱248,205.00             | N/A                 | ₱277,989.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5475831   | RTC Branch 132 Makati            | N/A                              | ₱2,559,886.64                | N/A                            | ₱2,559,887.00           | N/A                 | ₱2,559,887.00         | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5475841   | Bankstreet Summit School Inc.    | ₱616,553.00                      | ₱659,711.62                  | ₱690,539.36                    | ₱616,553.00             | N/A                 | ₱690,539.00           | YES   |  |
| 5476609   | Toyota Pasong Tamo Inc.          | N/A                              | ₱610,968.93                  | N/A                            | ₱570,999.00             | N/A                 | ₱639,519.00           | N/A   | Gross Amount Could Not Be Computed As  |

## Validation of SM 4: Cash Proceeds from Business Contracts

| OR NUMBER | LOCATOR                                    | VATABLE AMOUNT BASED ON RECEIPTS | NET AMOUNT BASED ON RECEIPTS | GROSS AMOUNT BASED ON RECEIPTS | REPORTED VATABLE AMOUNT | REPORTED NET AMOUNT | REPORTED GROSS AMOUNT | TALLY | REMARKS  |
|-----------|--|----------------------------------|------------------------------|--------------------------------|-------------------------|---------------------|-----------------------|-------|--|
|           |  |                                  |                              |                                |                         |                     |                       |       | No Vatable Amount Was Indicated on the Receipt                                       |
| 5476629   | MGC New Life Christian Academy             | ₱3,590,796.00                    | ₱3,842,152.15                | ₱4,021,691.52                  | ₱3,590,796.00           | N/A                 | ₱4,021,692.00         | YES   |  |
| 5476686   | International School Manila                | ₱52,629,299.00                   | ₱56,313,347.90               | ₱58,944,814.88                 | ₱52,629,297.00          | N/A                 | ₱58,944,813.00        | YES   |  |
| 5476687   | Everest Academy                            | ₱988,188.00                      | ₱1,036,689.21                | ₱1,106,770.56                  | ₱968,869.00             | N/A                 | ₱1,085,133.00         | NO    |  |
| 5476713   | Bankstreet Summit School Inc.              | ₱616,552.00                      | ₱659,711.62                  | ₱690,538.24                    | ₱616,553.00             | N/A                 | ₱690,539.00           | YES   |  |
| 5476790   | Station Square East Commercial Corporation | ₱84,191,944.90                   | ₱90,085,454.63               | ₱94,294,978.29                 | ₱84,192,014.00          | N/A                 | ₱94,295,055.00        | NO    |  |
| 5476795   | Toyota Pasong Tamo Inc.                    | N/A                              | ₱610,968.93                  | N/A                            | ₱570,999.00             | N/A                 | ₱639,519.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5476796   | Toyota Pasong Tamo Inc.                    | N/A                              | ₱610,968.93                  | N/A                            | ₱570,999.00             | N/A                 | ₱639,519.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5476801   | Manila International Airport Authority     | N/A                              | ₱180,472,598.04              | N/A                            | ₱176,933,920.00         | N/A                 | ₱198,165,990.00       | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was                          |

## Validation of SM 4: Cash Proceeds from Business Contracts

| OR NUMBER | LOCATOR                                    | VATABLE AMOUNT BASED ON RECEIPTS | NET AMOUNT BASED ON RECEIPTS | GROSS AMOUNT BASED ON RECEIPTS | REPORTED VATABLE AMOUNT | REPORTED NET AMOUNT | REPORTED GROSS AMOUNT | TALLY | REMARKS  |
|-----------|--|----------------------------------|------------------------------|--------------------------------|-------------------------|---------------------|-----------------------|-------|--|
|           |  |                                  |                              |                                |                         |                     |                       |       | Indicated on the Receipt   |
| 5476848   | Senate of the Philippines                  | N/A                              | ₱209,760,000.00              | N/A                            | ₱209,760,000.00         | N/A                 | ₱209,760,000.00       | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5476909   | Petron Corporation                         | N/A                              | ₱265,579.22                  | N/A                            | ₱248,205.00             | N/A                 | ₱277,989.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5476917   | Toyota Pasong Tamo Inc.                    | N/A                              | ₱610,968.93                  | N/A                            | ₱570,999.00             | N/A                 | ₱639,519.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5476946   | Station Square East Commercial Corporation | ₱104,580,750.00                  | ₱111,901,402.50              | ₱117,130,440.00                | ₱104,580,750.00         | N/A                 | ₱117,130,440.00       | YES   |  |
| 5476950   | British Education Inc.                     | ₱8,682,481.36                    | ₱9,290,255.05                | ₱9,724,379.12                  | ₱8,682,481.00           | N/A                 | ₱9,724,379.00         | YES   |  |
| 5477246   | Pilipinas Shell Petroleum Corporation      | ₱1,740,787.00                    | ₱2,932,589.39                | ₱1,949,681.44                  | ₱2,740,738.00           | N/A                 | ₱3,069,626.00         | NO    |  |
| 5477247   | Pilipinas Shell Petroleum Corporation      | ₱5,451,475.47                    | ₱5,865,178.78                | ₱6,105,652.53                  | ₱5,481,476.00           | N/A                 | ₱6,139,253.00         | NO    |  |

## Validation of SM 4: Cash Proceeds from Business Contracts

| OR NUMBER | LOCATOR                               | VATABLE AMOUNT BASED ON RECEIPTS | NET AMOUNT BASED ON RECEIPTS | GROSS AMOUNT BASED ON RECEIPTS | REPORTED VATABLE AMOUNT | REPORTED NET AMOUNT | REPORTED GROSS AMOUNT | TALLY | REMARKS  |
|-----------|---------------------------------------|----------------------------------|------------------------------|--------------------------------|-------------------------|---------------------|-----------------------|-------|--|
| 5477248   | Pilipinas Shell Petroleum Corporation | ₱2,740,737.75                    | ₱2,932,589.39                | ₱3,069,626.28                  | ₱2,740,738.00           | N/A                 | ₱3,069,626.00         | YES   |  |
| 5477249   | Pilipinas Shell Petroleum Corporation | ₱2,740,737.75                    | ₱2,932,589.39                | ₱3,069,626.28                  | ₱2,740,738.00           | N/A                 | ₱3,069,626.00         | YES   |  |
| 5477250   | Pilipinas Shell Petroleum Corporation | ₱2,740,737.75                    | ₱2,932,589.39                | ₱3,069,626.28                  | ₱2,740,738.00           | N/A                 | ₱3,069,626.00         | YES   |  |
| 5477270   | Bankstreet Summit School Inc.         | ₱616,557.72                      | ₱659,711.62                  | ₱690,544.65                    | ₱616,553.00             | N/A                 | ₱690,539.00           | NO    |  |
| 5477286   | Toyota Pasong Tamo Inc.               | N/A                              | ₱610,968.92                  | N/A                            | ₱570,999.00             | N/A                 | ₱639,519.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477308   | Everest Academy                       | ₱968,868.88                      | ₱1,036,689.40                | ₱1,085,133.15                  | ₱968,869.00             | N/A                 | ₱1,085,133.00         | YES   |  |
| 5477348   | R II / MGS Consortium Corporation     | ₱59,390,685.00                   | ₱63,547,968.75               | ₱66,517,567.20                 | ₱59,390,625.00          | N/A                 | ₱66,517,500.00        | YES   |  |
| 5477365   | Petron Corporation                    | N/A                              | ₱265,579.22                  | N/A                            | ₱248,205.00             | N/A                 | ₱277,989.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477366   | Toyota Pasong Tamo Inc.               | N/A                              | ₱610,968.93                  | N/A                            | ₱570,999.00             | N/A                 | ₱639,519.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable                                     |

## Validation of SM 4: Cash Proceeds from Business Contracts

| OR NUMBER | LOCATOR                          | VATABLE AMOUNT BASED ON RECEIPTS | NET AMOUNT BASED ON RECEIPTS | GROSS AMOUNT BASED ON RECEIPTS | REPORTED VATABLE AMOUNT | REPORTED NET AMOUNT | REPORTED GROSS AMOUNT | TALLY | REMARKS  |
|-----------|----------------------------------|----------------------------------|------------------------------|--------------------------------|-------------------------|---------------------|-----------------------|-------|--|
|           |                                  |                                  |                              |                                |                         |                     |                       |       | Amount Was Indicated on the Receipt  |
| 5477402   | National Housing Authority (NHA) | N/A                              | ₱1,673,007.82                | N/A                            | ₱1,968,245.00           | N/A                 | ₱1,968,245.00         | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477414   | Megaworld Corporation            | N/A                              | ₱1,000,000,000.00            | N/A                            | ₱1,000,000,000.00       | N/A                 | ₱1,000,000,000.00     | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477416   | Megaworld Corporation            | N/A                              | ₱1,000,000,000.00            | N/A                            | ₱1,000,000,000.00       | N/A                 | ₱1,000,000,000.00     | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477415   | Megaworld Corporation            | N/A                              | ₱1,003,607,323.00            | N/A                            | ₱1,003,607,323.00       | N/A                 | ₱1,003,607,323.00     | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477417   | Megaworld Corporation            | N/A                              | ₱1,124,000,000.00            | N/A                            | ₱1,124,000,000.00       | N/A                 | ₱1,124,000,000.00     | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was                          |

## Validation of SM 4: Cash Proceeds from Business Contracts

| OR NUMBER | LOCATOR                                 | VATABLE AMOUNT BASED ON RECEIPTS | NET AMOUNT BASED ON RECEIPTS | GROSS AMOUNT BASED ON RECEIPTS | REPORTED VATABLE AMOUNT | REPORTED NET AMOUNT | REPORTED GROSS AMOUNT | TALLY | REMARKS  |
|-----------|---|----------------------------------|------------------------------|--------------------------------|-------------------------|---------------------|-----------------------|-------|--|
|           |   |                                  |                              |                                |                         |                     |                       |       | Indicated on the Receipt   |
| 5477413   | Department of Public Works and Highways | N/A                              | ₱11,519,200.00               | N/A                            | ₱11,519,200.00          | N/A                 | ₱11,519,200.00        | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477448   | Toyota Pasong Tamo Inc.                 | N/A                              | ₱610,968.93                  | N/A                            | ₱570,999.00             | N/A                 | ₱639,519.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477456   | SM Prime Holdings Inc.                  | ₱8,000,000,000.00                | ₱7,520,000,000.00            | ₱8,960,000,000.00              | ₱8,000,000,000.00       | N/A                 | ₱8,000,000,000.00     | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477481   | Pilipinas Shell Petroleum Corporation   | ₱5,481,475.50                    | ₱5,865,178.78                | ₱6,139,252.56                  | ₱5,481,476.00           | N/A                 | ₱6,139,253.00         | YES   |  |
| 5477879   | Megaworld Corporation                   | N/A                              | ₱306,616,325.00              | N/A                            | ₱306,616,325.00         | N/A                 | ₱306,616,325.00       | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477789   | De La Salle University Inc.             | N/A                              | ₱5,572,592.58                | N/A                            | ₱5,208,030.00           | N/A                 | ₱5,832,994.00         | N/A   | Gross Amount Could Not Be  |



## Validation of SM 4: Cash Proceeds from Business Contracts

| OR NUMBER | LOCATOR                       | VARIABLE AMOUNT BASED ON RECEIPTS | NET AMOUNT BASED ON RECEIPTS | GROSS AMOUNT BASED ON RECEIPTS | REPORTED VARIABLE AMOUNT | REPORTED NET AMOUNT | REPORTED GROSS AMOUNT | TALLY | REMARKS  |
|-----------|-------------------------------|-----------------------------------|------------------------------|--------------------------------|--------------------------|---------------------|-----------------------|-------|--|
|           |                               |                                   |                              |                                |                          |                     |                       |       | Computed As No Vatable Amount Was Indicated on the Receipt                           |
| 5477828   | Treston International College | N/A                               | ₱3,704,923.43                | N/A                            | ₱3,307,967.00            | N/A                 | ₱3,704,923.00         | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477791   | Everest Academy               | N/A                               | ₱1,036,689.71                | N/A                            | ₱968,869.00              | N/A                 | ₱1,085,133.00         | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477807   | Petron Corporation            | ₱248,204.88                       | ₱277,989.47                  | ₱277,989.47                    | ₱260,615.00              | N/A                 | ₱290,400.00           | NO    |  |
| 5477829   | Toyota Pasong Tamo Inc.       | N/A                               | ₱610,968.93                  | N/A                            | ₱570,999.00              | N/A                 | ₱639,519.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5478161   | Toyota Pasong Tamo Inc.       | N/A                               | ₱610,968.93                  | N/A                            | ₱570,999.00              | N/A                 | ₱639,519.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |

## Validation of SM 4: Cash Proceeds from Business Contracts

| OR NUMBER | LOCATOR                                | VARIABLE AMOUNT BASED ON RECEIPTS | NET AMOUNT BASED ON RECEIPTS | GROSS AMOUNT BASED ON RECEIPTS | REPORTED VARIABLE AMOUNT | REPORTED NET AMOUNT | REPORTED GROSS AMOUNT | TALLY | REMARKS  |
|-----------|--|-----------------------------------|------------------------------|--------------------------------|--------------------------|---------------------|-----------------------|-------|--|
| 5478162   | Fort Bonifacio Development Corp.       | N/A                               | ₱54,000,000.00               | N/A                            | ₱54,000,000.00           | N/A                 | ₱54,000,000.00        | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5478163   | Fort Bonifacio Development Corporation | N/A                               | ₱4,500,000.00                | N/A                            | ₱4,500,000.00            | N/A                 | ₱4,500,000.00         | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5478167   | Megaworld Corporation                  | N/A                               | ₱55,062,507.87               | N/A                            | ₱62,409,142.00           | N/A                 | ₱68,500,661.00        | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5478166   | Fort Bonifacio Development Corporation | N/A                               | ₱45,000,000.00               | N/A                            | ₱45,000,000.00           | N/A                 | ₱45,000,000.00        | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5478168   | Megaworld Corporation                  | N/A                               | ₱6,091,518.83                | N/A                            | ₱6,091,519.00            | N/A                 | ₱6,091,519.00         | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |

## Validation of SM 4: Cash Proceeds from Business Contracts

| OR NUMBER | LOCATOR                                | VARIABLE AMOUNT BASED ON RECEIPTS | NET AMOUNT BASED ON RECEIPTS | GROSS AMOUNT BASED ON RECEIPTS | REPORTED VARIABLE AMOUNT | REPORTED NET AMOUNT | REPORTED GROSS AMOUNT | TALLY | REMARKS  |
|-----------|--|-----------------------------------|------------------------------|--------------------------------|--------------------------|---------------------|-----------------------|-------|--|
| 5478207   | Fort Bonifacio Development Corporation | N/A                               | ₱436,500,000.00              | N/A                            | ₱436,500,000.00          | N/A                 | ₱436,500,000.00       | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5478276   | National Housing Authority (NHA)       | N/A                               | ₱1,471,422.12                | N/A                            | ₱1,731,085.00            | N/A                 | ₱1,731,085.00         | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5478302   | Toyota Pasong Tamo Inc.                | N/A                               | ₱610,968.93                  | N/A                            | ₱570,999.00              | N/A                 | ₱639,519.00           | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5478331   | Everest International Academy Inc.     | ₱1,017,312.33                     | ₱1,088,524.19                | ₱1,139,389.81                  | ₱1,017,312.00            | N/A                 | ₱1,139,390.00         | YES   |  |
| 5478373   | Pilipinas Shell Petroleum Corporation  | ₱2,740,737.75                     | ₱2,932,589.39                | ₱3,069,626.28                  | ₱2,740,738.00            | N/A                 | ₱3,069,626.00         | YES   |  |
| 5478375   | Pilipinas Shell Petroleum Corporation  | ₱177,758,360.25                   | ₱223,724,037.47              | ₱199,089,363.48                | ₱177,758,360.00          | N/A                 | ₱199,089,363.00       | YES   |  |
| 5477541   | Serendra Inc.                          | N/A                               | N/A                          | N/A                            | ₱1,000,000,000.00        | N/A                 | ₱1,120,000,000.00     | N/A   | No Receipt Provided  |
| 5477785   | British Education Inc.                 | N/A                               | N/A                          | N/A                            | ₱26,686,783.00           | N/A                 | ₱29,889,197.00        | N/A   | No Receipt Provided  |

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## Validation of SM 4: Cash Proceeds from Business Contracts

| OR NUMBER | LOCATOR   | VARIABLE AMOUNT BASED ON RECEIPTS | NET AMOUNT BASED ON RECEIPTS | GROSS AMOUNT BASED ON RECEIPTS | REPORTED VARIABLE AMOUNT | REPORTED NET AMOUNT | REPORTED GROSS AMOUNT | TALLY | REMARKS  |
|-----------|---|-----------------------------------|------------------------------|--------------------------------|--------------------------|---------------------|-----------------------|-------|--|
| 5477895   | Every Nation Leadership Inc.                                  | N/A                               | N/A                          | N/A                            | ₱7,959,893.00            | N/A                 | ₱8,915,080.00         | N/A   | No Receipt Provided  |
| 5477519   | STI Education Services Group Inc.                             | N/A                               | N/A                          | N/A                            | ₱7,308,932.00            | N/A                 | ₱8,186,004.00         | N/A   | No Receipt Provided  |
| 5477754   | Bankstreet Summit School Inc.                                 | N/A                               | N/A                          | N/A                            | ₱616,553.00              | N/A                 | ₱690,539.00           | N/A   | No Receipt Provided  |
| 5477764   | Toyota Pasong Tamo Inc.                                       | N/A                               | N/A                          | N/A                            | ₱570,999.00              | N/A                 | ₱639,519.00           | N/A   | No Receipt Provided  |
| 5475810   | NLEX Corporation  | ₱99,151,474.64                    | ₱106,866,644.11              | ₱111,049,651.60                | N/A                      | ₱106,866,644.00     | ₱108,809,674.00       | NO    |  |
| 5475814   | Luzon International Premiere Airport Development Corporation. | N/A                               | ₱17,759,598.52               | N/A                            | N/A                      | ₱17,759,599.00      | ₱18,114,790.00        | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5476564   | NLEX Corporation  | ₱93,071,766.00                    | ₱101,300,943.14              | ₱104,240,377.92                | N/A                      | ₱101,300,943.00     | ₱103,142,779.00       | NO    |  |
| 5476669   | NLEX Corporation  | ₱87,644,248.00                    | ₱96,408,673.53               | ₱98,161,557.76                 | N/A                      | ₱96,408,674.00      | ₱98,161,559.00        | YES   |  |
| 5476738   | NLEX Corporation  | ₱94,778,233.48                    | ₱104,256,056.83              | ₱106,151,621.50                | N/A                      | ₱104,256,057.00     | ₱106,151,622.00       | YES   |  |
| 5476740   | Luzon International Premiere Airport Development Corporation  | ₱17,099,944.24                    | ₱16,402,453.41               | ₱19,151,937.55                 | N/A                      | ₱16,402,753.00      | ₱17,099,944.00        | NO    |  |
| 5476836   | NLEX Corporation  | ₱74,096,390.63                    | ₱81,506,029.69               | ₱82,987,957.51                 | N/A                      | ₱81,506,030.00      | ₱82,987,958.00        | YES   |  |
| 5477242   | NLEX Corporation  | ₱94,020,414.43                    | ₱103,422,456.21              | ₱105,302,864.16                | N/A                      | ₱103,422,456.00     | ₱105,302,865.00       | YES   |  |
| 5477349   | NLEX Corporation  | ₱96,968,239.43                    | ₱106,665,063.71              | ₱108,604,428.16                | N/A                      | ₱106,665,064.00     | ₱108,604,429.00       | YES   |  |

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## Validation of SM 4: Cash Proceeds from Business Contracts

| OR NUMBER    | LOCATOR  | VARIABLE AMOUNT BASED ON RECEIPTS | NET AMOUNT BASED ON RECEIPTS | GROSS AMOUNT BASED ON RECEIPTS | REPORTED VARIABLE AMOUNT  | REPORTED NET AMOUNT      | REPORTED GROSS AMOUNT     | TALLY | REMARKS  |
|--------------|--|-----------------------------------|------------------------------|--------------------------------|---------------------------|--------------------------|---------------------------|-------|--|
| 5477351      | Luzon International Premiere Airport Development Corporation | N/A                               | ₱15,289,933.42               | N/A                            | N/A                       | ₱15,289,934.00           | ₱15,601,973.00            | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5477435      | NLEX Corporation   | ₱95,123,377.57                    | ₱104,635,715.33              | ₱106,538,182.88                | N/A                       | ₱104,635,715.00          | ₱106,538,183.00           | YES   |  |
| 5477844      | NLEX Corporation   | ₱78,841,639.73                    | ₱86,725,803.71               | ₱88,302,636.50                 | N/A                       | ₱86,725,804.00           | ₱88,302,637.00            | YES   |  |
| 5477851      | Luzon International Premiere Airport Development Corporation | ₱16,257,073.54                    | ₱15,931,932.07               | ₱18,207,922.36                 | N/A                       | ₱15,931,932.00           | ₱16,257,074.00            | N/A   | Receipt Did Not Indicate Whether Amount Stated is Gross Amount                       |
| 5478175      | Luzon International Premiere Airport Development Corporation | N/A                               | ₱45,907.30                   | N/A                            | N/A                       | ₱45,907.00               | ₱45,907.00                | N/A   | Gross Amount Could Not Be Computed As No Vatable Amount Was Indicated on the Receipt |
| 5478186      | NLEX Corporation   | ₱95,117,303.36                    | ₱104,629,033.70              | ₱106,531,379.76                | N/A                       | ₱104,629,034.00          | ₱106,531,380.00           | YES   |  |
| 5478434      | NLEX Corporation   | ₱105,771,494.20                   | ₱116,348,643.62              | ₱118,464,073.50                | N/A                       | ₱116,348,644.00          | ₱118,464,074.00           | YES   |  |
| 5477527      | Subic-Clark-Tarlac Expressway Project (Concession Fee)       | N/A                               | N/A                          | N/A                            | N/A                       | ₱79,066,150.00           | ₱80,503,717.00            | N/A   | No Receipt Provided  |
| <b>TOTAL</b> |  | <b>₱9,567,474,841.54</b>          | <b>₱14,750,640,468.29</b>    | <b>₱10,715,571,822.52</b>      | <b>₱15,028,891,552.00</b> | <b>₱1,257,261,340.00</b> | <b>₱16,526,459,403.00</b> |       |  |

## VALIDATION OF SM 9: INFORMATION TECHNOLOGY (IT) SYSTEMS IMPLEMENTED

| DELIVERABLES DUE FOR 2021                                  | SUBMITTED SUPPORTING DOCUMENTS  | REMARKS   |
|--|---|---|
| Project Management Project                                 | No Supporting Documents Submitted   |   |
| Investment Impact Assessment Project                       | No Supporting Documents Submitted   |   |
| Data Security and Analytics Project                        | <ul style="list-style-type: none"> <li>• Copy of Notice of Award to Kollab Guru Group Inc. on the Procurement of the Integrated Security Suite – Endpoint Security, Data Security and Analytics and Network Infrastructure Enhancement for Lot B</li> <li>• Copy of Purchase Order for Data Security and Analytics</li> <li>• Copy of Notice to Proceed on the Supply and Delivery of the Data and Security as Lot B of the Procurement of the Integrated Security Suite – Endpoint Security, Data Security and Analytics and Network Infrastructure Enhancement</li> </ul> | The BCDA did not submit a copy of the user acceptance test from the third-party service provider or proof of payment of the project. Thus, the roll-out of the project within the performance year could not be determined. |
| Network Infrastructure Maintenance and Enhancement Project | <ul style="list-style-type: none"> <li>• Copy of Notice of Award to Kollab Guru Group Inc. on the Procurement of the Integrated Security Suite – Endpoint Security, Data Security and Analytics and Network Infrastructure Enhancement for Lot B</li> <li>• Copy of Certificate of Acceptance for Pronet Integrated Network Solutions Inc. on the Completion of Delivering the Network Infrastructure Enhancement for BCDA-PMO – Lot C of the Procurement of IT Equipment and Software 2020</li> </ul>  | The BCDA did not submit a copy of the user acceptance test from the third-party service provider or proof of payment of the project. Thus, the roll-out of the project within the performance year could not be determined. |
| Video/Teleconferencing System Upgrade Project              | <ul style="list-style-type: none"> <li>• Copy of Purchase Order for Annual Maintenance of Zoom Business Video Conferencing Tool</li> <li>• Copy of Notice of Award to Innove Communications, Inc. on the Procurement of Annual Maintenance of Zoom Licenses Business Video Conferencing Tool</li> </ul>   | The BCDA did not submit a copy of the user acceptance test from the third-party service provider or proof of payment of the project. Thus, the roll-out of the project within the performance year could not be determined. |

Validation of SM 9: Information Technology (IT) Systems Implemented

|                                     |  |   |
|-------------------------------------|--|---|
|                                     | <ul style="list-style-type: none"> <li>• Copy of Notice to Proceed on the Delivery of Annual Maintenance of Zoom Licenses Business Video Conferencing Tool</li> <li>• Copy of Purchase Order for Add on License for Zoom Video Conferencing</li> </ul>   |   |
| Project Management System           | No Supporting Documents Submitted  |   |
| Investment Impact Assessment System | No Supporting Documents Submitted  |   |
| Land Registry System                | No Supporting Documents Submitted  |   |
| Contract Management System          | <ul style="list-style-type: none"> <li>• Copy of Purchase Order for Contract Management System for BCDA</li> <li>• Copy of Notice of Award to SECUREDOS INC. on the Contract for the Procurement of Corporate Contract Management System Software for BCDA</li> <li>• Copy of Notice to Proceed on the Delivery of Corporate Contract Management System Software for BCDA</li> <li>• Screenshots Setting Up the Simple Contract Management Software</li> </ul> | The BCDA did not submit a copy of the user acceptance test from the third-party service provider or proof of payment of the system. Thus, the roll-out of the system within the performance year could not be determined. |

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