## FINANCIAL REPORT OF OPERATION For the Period Ended 31 December 2019 (in Php Thousands)

**Department**: BASES CONVERSION AND DEVELOPMENT AUTHORITY

Fund : CORPORATE FUNDS

PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED	BUDGET BALANCE		
General Administration and Support Services					
Personal Services	137,587	84,033	53,554		
Maintenance and Other Operating Expenses	285,451	85,113			
Capital Outlays - Furniture, Fixtures and Equipment	21,284	10,181	11,103		
Support to Operations					
Personal Services	181,239	110,631	70,608		
Maintenance and Other Operating Expenses	435,668	249,938			
Capital Outlays - Furniture, Fixtures and Equipment	36,160	3,395	32,765		
Operations			,		
Personal Services	58,662	38,779	19,883		
Maintenance and Other Operating Expenses	76,755	21,284	55,471		
Capital Outlays - Furniture, Fixtures and Equipment					
Projects					
Infrastructure Projects	1,803,000		1,803,000		
New Clark City Project	15,369,109	6,805,756	8,563,352		
Clark Airport Expansion Project	5,608,651	24,932	5,583,719		
Subic-Clark Railway Project	1,535,453	1,635	1,533,818		
Subic Clark Tarlac Expressway	1,380,344	1,223,397	156,947		
Share of Beneficiary Agencies	2,388,686		2,388,686		
Subsidiaries	535,663	291,273	244,390		
Prior Year Obligations	12,689,141	6,770,060	5,919,081		
GRAND TOTAL	42,542,853	15,720,406	26,822,447		

Prepared By:

HEDDA Y. RULONA

VP, Budget and Revenue Allocation Department

Recommending Approval:

NENA D. RADOC

Senior Vice President and CFO

Approved by:

AU FEN AN D. 700A





### MONTHLY CASH PROGRAM For the Period Ended 31 December 2019 (in Php Thousands)

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY

Fund : CORPORATE FUNDS

PARTICULARS						A	CTUAL		ACTUAL										
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	Total						
Personal Services	14,566	14,753	21,204	26,912	12,391	18,766	14,405	20,372	28,204	16,205	22,824	22,840	233,443						
Maintenance and Other Operating Expenses																			
Operating Expenses	38,467	31,747	36,041	23,520	30,520	39,690	38,598	34,735	203,866	26,909	32,650	59,700	596,444						
Subic Clark Tarlac Expressway	4,098	1,279	655,931		60	3			561,212			814	1,223,397						
Share of Beneficiary Agencies										×									
Capital Outlay																			
Furniture, Fixtures and Equipment			35		1,051	1,042	95	20		3,021	2,935	5,378	13,576						
Infrastructure Projects						e													
New Clark City Project	10,882	258,189	31,646	12,595	20,961	60,864	177,756	37,050	46,717	123,619	534,004	5,491,471	6,805,756						
Clark Airport Project		12	14,379		4,487	3	6		3,061		1,492	1,492	24,932						
Subic-Clark Railway Project				10	2				140	630	415	439	1,635						
Subsidiaries		186,038				17,150	17,507	9,349	20,878	2,852	11,346	26,153	291,273						
Prior Years Obligations	149,118	61,369	4,921,756	292,596	545,084	180,265	164,597	4,339	325,899	100,011	17,848	7,180	6,770,060						
GRAND TOTAL	217,131	553,386	5,680,993	355,634	614,555	317,783	412,964	105,864	1,189,975	273,246	623,516	5,615,468	15,960,516						

Prepared By:

HEDDA Y. RULONA
VP, Budget and Revenue Allocation Department

Recommending Approval:

NENA D. RADOC Senior Vice President and CFO

Approved by:

#### ESTIMATED MONTHLY CASH RECEIPTS For the Period Ended 31 December 2019 (in Php Thousands)

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY

Fund : CORPORATE FUNDS

CLASSIFICATION/SOURCES OF	LEGAL							AC	TUAL						
	BASIS	2018	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	Total
Joint Venture Proceeds	RA 7227 as	1,049,729			88,864		37,213		133,837		3,000,000	306,616	146 205		0.740.000
Lease Proceeds	amended by	703,194	218,588	760	62,181	167,868	11,926	119,577	84,956	9,741	32,127	7,947	146,305	0.400	3,712,836
Sales Proceeds	RA 7917	1,170,689				,	11,020	110,077	5,029	3,741	32,127	7,947	9,091	2,196	726,958
New Disposition		4,413,000					1		3,029					2,804	7,833
Concession Fees		1,190,896	118,992	110,793	101,328	110,094	121,722	120,951	118,248	120,565	100 440	445 400			
Other Receipts:			,	,	.0.,020	110,004	121,722	120,931	110,240	120,565	120,410	115,493	131,510	131,375	1,421,481
NG Subsidy /Equity		1,121,692			35,859	1	16,349	298,121		0.000	400.050				
New Clark City Project Proceeds		, , , , , , , , , , , , , , , , , , , ,			00,000		26,000	290,121		6,236	403,852	91,553	407,994	11,700,360	12,960,325
Redemption of Preferred Shares		1,873,718					20,000					213,500			239,500
Dividend Income - FBDC		450,000				360,000		315,000							
Trust Fund		1,488,000				300,000		315,000							675,000
Heritage Park Proceeds		2,411	302	185	178	335	719	230	405						
Interest Income		375,120	87,460	24,191	97,444	53,841	61,929		485	328	721	225	206	100	4,014
Miscellaneous Receipts		1,222,558	19,292	33,751	25,849	26,221		16,255	70,618	30,028	65,940	55,859	38,803		602,369
GRAND TOTAL		15,061,007	444,634	169,679	411,702	718,360	37,210	28,640	14,536	28,141	16,693	595,455	27,657	28,601	882,043
		10,001,007	774,034	109,079	411,702	1 18,360	313,069	898,773	427,709	195,040	3,639,743	1,386,648	761,566	11,865,436	21,232,360

Prepared By:

HEDDA Y. RULONA

VP, Budget and Revenue Allocation Department

Recommending Approval:

NENA D. RADOC

Senior Vice President and CFO

Approved by:

AILEEN AN. R. ZOSA



#### MONTHLY REPORT OF CASH RECEIPTS For the Period Ended 31 December 2019 (in Php Thousands)

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY

Fund

: CORPORATE FUNDS

CLASSIFICATION/	Actual Receipts										TOTAL	CUMULATIVE			
SOURCES OF RECEIPTS (In Thousands)	January	February	March	April	May	June	July	August	September	October	November	December	COLLECTIONS	DEPOSITED IN BTR	REMARKS
Joint Venture Proceeds Lease Proceeds Sales Proceeds New Disposition	218,588	760	88,864 62,181	167,868	37,213 11,926	119,577	133,837 84,956 5,029	9,741	3,000,000 32,127	306,616 7,947	146,305 9,091	2,196 2,804	3,712,836 726,958 7,833		
Concession Fees Other Receipts	118,992 107,054	110,793 58,126	101,328 159,330	110,094 440,397	121,722 142,207	120,951 658,246	118,248 85,639	120,565 64,734	120,410 487,206	115,493 956,592	131,510 474,660	131,375 11,729,061	1,421,481 15,363,252		
Remittance to BTR Dividends Declaration														5,000,000 400,674	
GRAND TOTAL	444,634	169,679	411,702	718,360	313,069	898,773	427,709	195,040	3,639,743	1,386,648	761,566	11,865,436	21,232,360	5,400,674	1 /.

Prepared By:

HEDDA Y. RULONA
VP, Budget and Revenue Allocation Department

Recommending Approval:

NENA D. RADOC

P and Chief Financial Officer





# STATEMENT OF ALLOTMENT, OBLIGATIONS AND BALANCES For the Period Ended 31 December 2019 (in Php Thousands)

**Department**: BASES CONVERSION AND DEVELOPMENT AUTHORITY

Fund : CORPORATE FUNDS

	48888	OBLIGATIONS			
PARTICULARS	APPROVED BUDGET	December	TO DATE	BUDGET BALANCE	
CURRENT YEAR BUDGET					
PERSONAL SERVICES	377,488	22,840	233,443	144,045	
Salaries and Wages	136,762	8,010	102,044	34,718	
Other Personnel - Related Expenses:	226,470	14,266	126,031	100,439	
PERA	2,340	132	1,689	652	
Representation Allowance	3,642	14	2,851	791	
Transportation Allowance	3,642	14	1,706	1,936	
Clothing Allowance Mid-Year Bonus	1,170		851	319	
Year-End Bonus	10,077 11,397	724	0.760	10,077 2,635	
Cash Gift	975	46	8,762 711	2,635 264	
Loyalty	50	40	40	10	
Rice Subsidy	7,020	700	4,408	2,612	
Medical Benefits	13,696	192	8,092	5,604	
Anniversary Bonus	591	102	435	156	
Meal Allowance	1,170	66	843	327	
Christmas Package	19,622		10,078	9,544	
Educational Subsidy	11,397		8,842	2,555	
Amelioration Allowance	19,622		10,393	9,229	
Productivity Enhancement Incentive	975	660	660	315	
Performance Based Bonus	11,397	188	188	11,209	
Provident and Housing Fund Contribution	42,621	2,497	32,137	10,484	
Term Insurance Premium	366		203	163	
ECC Contributions	234	13	171	63	
PAG-IBIG Contributions	234	13	170	64	
PHILHEALTH Contributions	1,101	62	796	305	
Life and Retirement Insurance Contributions	16,411	956	12,379	4,032	
Personnel Benefits - Others	10,050	1,538	8,551	1,498	
Service Recognition Incentive	1,320	1,320	1,320		
Retirement Gratuity	35,349	5,129	9,755	25,595	
BOD Expenses	14,256	564	5,368	8,888	
MAINTENANCE AND OTHER OPERATING EXPENSES	797,874	61,350	356,335	441,540	
Travel and Educational Expenses					
Training and Scholarship Expenses	9,237	2,018	6,493	2,744	
Travelling Expenses	19,500	611	16,964	2,536	
Communication Expense Telephone Expenses - Landline	4.370	00	000	4.050	
Telephone Expenses - Landine Telephone Expenses - Mobile	4,379	30 20	320	4,059	
Other Expenses	1,311 5,804		983	327	
Supplies and Materials Expenses	5,804	164	2,405	3,399	
Office Supplies Expenses	7,669	682	E 206	0.070	
Medical, Dental and Laboratory Supplies Expense	500	47	5,296 214	2,373	
Fuel, Oil and Lubricants Expenses	8,000	802	7,939	286 61	
Books and Subscriptions	380	002	67	313	
Repairs and Maintenance	36,460	2,322	15,624	20,836	
Rent/Lease Expenses	40,871	2,575	29,482	11,389	
Utility Expenses	40,071	2,070	29,402	11,509	
Electricity Expenses	37,250	7,619	19,522	17,728	
Water Expenses	760	38	739	21	
Representation and Business Development Expenses	16,714	2,670	8,733	7,981	
Taxes, Duties, Insurance and Premiums	95,075	2,328	32,362	62,712	
Printing and Advertising Expense		_,,,	52,552	02,7.12	
Advertising, Promotional and Marketing Expense	34,982	632	8,289	26,692	
Printing Expenses	560		-,	560	
Professional Services			l	333	
Security Services	49,356	5,433	38,859	10,497	
Legal Services	75,750	76	8,835	66,915	
Consultancy Services/Technical Services	45,892	565	8,079	37,813	
General/Janitorial Expenses	90,000	5,384	78,549	11,451	
Asset and Estate Management Fees	4,500	86	1,936	2,564	
Auditing Services	11,237	14	7,487	3,750	
Demolition and Dredging Expenses					
Indemnities and Other Claims	19,950			19,950	
Survey and Titling Expenses	21,500		2,434	19,066	
Membership Dues and Contribution Expenses	300		99	A 201	
Donations	20,300		. 136	20,164	

r. Tree	APPROVED BUDGET	OBLIGATIONS	INCURRED	BUDGET BALANCE	
PARTICULARS	APPROVED BODGET	December	TO DATE		
BOD Related Expenses	2,160	154	1,349	811	
Other Maintenance and Operating Expenses			, I		
Miscellaneous Expenses	125,515	27,046	51,463	74,052	
Build Build Project	7,314		932	6,382	
Cultural and Athletic Expenses	3,000	34	631	2,369	
Iconic and Senate Projects	1,350		35	1,315	
Awards and Rewards Expenses	300		79	221	
Subic Clark Tarlac Expressway	1,380,344	814	1,223,397	156,947	
Project Management Expenses	10,000	814	7,454	2,546	
JICA Debt Servicing	1,158,282		1,109,788	48,495	
DOF Guarantee Fee	212,062		106,155	105,906	
CAPITAL OUTLAYS	1,860,444	5,378	13,576	1,846,868	
Furniture, Fixtures and Equipment	57,444	5,378	13,576	43,868	
Infrastructure Projects	1,803,000			1,803,000	
Metro Manila Greenways Project	962,000			962,000	
Libingan ng mga Bayani	456,000			456,000	
Widening of Lawton Avenue Project (Phase 2)	200,000			200,000	
DAED for the Replication of PN Facilities	120,000			120,000	
Poro Point Seaport System	40,000			40,000	
Poro Point Deepwell Replication	15,000			15,000	
DAED - Bonifacio War Tunnel	10,000			10,000	
Other Projects	22,513,213	5,493,402	6,832,324	15,680,889	
New Clark City Project	15,369,109	5,491,471	6,805,756	8,563,352	
Clark Airport Expansion Project	5,608,651	1,492	24,932	5,583,719	
Subic-Clark Railway Project	1,535,453	439	1,635	1,533,818	
SHARE OF BENEFICIARY AGENCIES	2,388,686			2,388,686	
SUBSIDIARIES	535,663	26,153	291,273	244,390	
John Hay Management Corporation	257,962		118,550	139,412	
Poro Point Management Corporation	141,701	6,611	116,292	25,408	
Clark Development Corporation	136,000	19,541	56,430	79,570	
PRIOR YEAR OBLIGATIONS	12,689,141	7,180	6,770,060	5,919,081	
GRAND TOTAL	42,542,853	5,617,118	15,720,406	26,822,447	

Prepared By:

HEDDA Y. RULONA
VP, Budget and Revenue Allocation Department

Recommending Approval:

NENA D. RADOC Senior Vice President and CFO

Approved by:

AILEEN AN. R. ZOSA Executive Vice President

Budget Department