FOR THE YEAR 2021

GENERAL INSTRUCTIONS:

- 1. FOR GOVERNMENT CORPORATION: THIS GCIS SHOULD BE SUBMITTED WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF RELEASE OF MEMORANDUM CIRCULAR NO. 3 AND SUBSEQUENTLY THEREAFTER, 30 DAYS FROM THE DATE OF THE STOCKHOLDERS' MEETING. DO NOT LEAVE ANY ITEM BLANK. WRITE "N.A." IF THE INFORMATION REQUIRED IS NOT APPLICABLE TO THE GOVERNMENT CORPORATION OR "NONE" IF THE INFORMATION IS NON-EXISTENT.
- 2. IF NO MEETING IS HELD, THE CORPORATION SHALL SUBMIT THE GCIS TOGETHER WITH AN AFFIDAVIT OF NON-HOLDING OF MEETING WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF THE SCHEDULED ANNUAL MEETING (AS PROVIDED IN THE BY-LAWS). HOWEVER, SHOULD AN ANNUAL STOCKHOLDERS' MEETING BE HELD THEREAFTER, A NEW GCIS SHALL BE SUBMITTED/FILED.
- THIS GCIS SHALL BE ACCOMPLISHED IN ENGLISH AND CERTIFIED AND SWORN TO BY THE CORPORATE SECRETARY OF THE GOVERNMENT CORPORATION.
- 4. THE GCG SHOULD BE TIMELY APPRISED OF RELEVANT CHANGES IN THE SUBMITTED INFORMATION AS THEY ARISE. FOR CHANGES RESULTING FROM ACTIONS THAT AROSE BETWEEN THE ANNUAL MEETINGS, THE GOVERNMENT CORPORATION SHALL SUBMIT ONLY THE AFFECTED PAGE OF THE GCIS THAT RELATES TO THE NEW INFORMATION TOGETHER WITH A COVER LETTER SIGNED BY THE CORPORATE SECRETARY OF THE GOVERNMENT CORPORATION. THE PAGE OF THE GCIS AND COVER LETTER SHALL BE SUBMITTED WITHIN SEVEN (7) DAYS AFTER SUCH CHANGE OCCURRED OR BECAME EFFECTIVE.
- SUBMIT A SOFT COPY IN EXCEL FORMAT SAVED IN A NON-REWRITABLE CD THE GCIS TO THE GCG SECRETARIAT, ROOM 479 MABINI HALL, MALACANANG COMPOUND.
- 6. ONLY THE GCIS ACCOMPLISHED IN ACCORDANCE WITH THESE INSTRUCTIONS SHALL BE CONSIDERED AS HAVING BEEN FILED.
- 7. THIS GCIS MAY BE USED AS EVIDENCE AGAINST THE GOVERNMENT CORPORATION AND ITS RESPONSIBLE DIRECTORS/OFFICERS FOR ANY VIOLATION OF EXISTING LAWS, RULES AND REGULATIONS

| ======================================= | ====== PLEASE PRINT | LEGIBLY ====== | |
|--|------------------------------|---|--|
| GOVERNMENT CORPORATION NAME: | BASES CONVERSION AI | ND DEVELOPMENT AUTHORITY (BCDA) | DATE CREATED: |
| SECONDARY NAME, IF ANY. | | | 12-Apr-92 |
| CHARTER, IF ANY. | | Republic Act No. 7227 | FISCAL YEAR END: December 31 |
| | | | COLOR DE CONTRACTOR DE CONTRAC |
| DATE OF ANNUAL MEETING PER BY-LAWS: | | N/A | CORPORATE TAX IDENTIFICATION NUMBER (TIN) 002-219-694-000 |
| ACTUAL DATE OF ANNUAL MEETING: | | N/A | URL ADDRESS: http://www.bcda.gov.ph |
| COMPLETE PRINCIPAL OFFICE ADDRESS: | | , | E-MAIL ADDRESS: |
| COMPLETE BUSINESS ADDRESS: | | | |
| 2/F Bonifacio Technology Center, | 31 Street corner 2nd Avenue, | Bonifacio Global City, Taguig City | FAX NUMBER: |
| NAME OF EXTERNAL AUDITOR & ITS SIGNIF Commission on Audit (COA) | NG PARTNER: | ATTACHED AGENCY (if applicable): | TELEPHONE NUMBER(S): |
| PRIMARY PURPOSE/ACTIVITY/INDUSTRY PR | RESENTLY ENGAGED IN: | | GEOGRAPHICAL CODE: |
| See: Attachment 1 (| Sec. 4, RA 7227) | | |
| | ===== INTERCOMPANY AF | FILIATIONS ======= | ======================================= |
| PARENT COM | PANY | ADDR | ESS |
| SUBSIDIARY/AF | FILIATE | ADDR | ESS |
| BCDA Management and Holdings, I | nc. (BMHI) - (De-activated) | Pamayanang Diego Silang, | |
| Clark Development Cor | poraiton (CDC) | Bldg. 2122, C.P. Garcia Street, C | lark Freeport Zone, Pampanga |
| Clark International Airport | Corporation (CIAC) | Civil Aviation Complex, CSEZ, Clar | k Freeport Zone 2023, Pampanga |
| Poro Point Management Co | orporation (PPMC) | Poro Point Freeport Zone, San | Fernando City 2500, La Union |
| John Hay Management Co | prporation (JHMC) | John Hay Special Economic Zone, | Camp John Hay, Baguio City 2600 |
| North Luzon Railways Co | rporation (NLRC) | St. Agatha Subd., Cagayan Valley Road | I,Brgy. Sta. Rita, Guiguinto, Bulacan |
| Subic Clark Alliance for De | velopment (SCAD) | Ground Floor Building 2127, CDC Corpora Carlos P. Garcia Streets,, Pampanga, Clark | |
| Bonifacio Estate Services C | Corporation (BESC) | 2nd Floor, Bonifacio Technology Ce Bonifacio Glol | |
| Bonifacio Communication | Corporation (BCC) | PLDT MGO Building, Makati Ave | |
| Poro Point Industrial Co | rporation (PPIC) | Pearl Bank Center, 146 Valero St | reet, Makati City, Metro Manila |
| Bonifacio Water Corpo | oration (BWC) | 2nd Floor, Bonifacio Technology Ce Bonifacio Glol | |
| Filinvest BCDA Clark | (Inc. (FBCI) | Bldg. 7458 J. Topacio CM Recto Hi-V | |
| Philippine Japan Initiative f | or GCG, Inc. (PJIC) | 2nd Floor, Bonifacio Technology Ce Bonifacio Glol | |
| | NOTE: USE ADDITIONAL S | | 24 |

REPUBLIC ACT NO. 7227

Section 4. PURPOSES OF THE CONVERSION AUTHORITY. – The Conversion Authority shall have the following purposes:

- (a) To own, hold and/or administer the military reservations of John Hay Air Station, Wallace Air Station, O'Donnel Transmitter Station, San Miguel Naval Communications Station, Mt. Sta. Rita (Hermosa, Bataan) and those portions of Metro Manila military camps which may be transferred to it by the President;
- (b) To adopt, prepare and implement a comprehensive and detailed development plan embodying a list of projects including but not limited to those provided in the Legislative Executive Bases Council (LEBC) framework plan for the sound and balanced conversion of the Clark and Subic military reservations and their extensions consistent with ecological and social development of Central Luzon in particular and the country in general;
- (c) To encourage the active participation of the private sector in transforming the Clark and Subic military reservations and their extensions into other productive uses;
- (d) To serve as the holding company of subsidiary companies created pursuant to Section 16 of this Act and to invest in Special Economic Zones declared under Sections 12 and 15 of this Act;
- (e) To manage and operate through private sector companies developmental projects outside the jurisdiction of subsidiary companies and Special Economic Zones declared by presidential proclamations and established under this Act;
- (f) To establish a mechanism in coordination with the appropriate local government units to effect meaningful consultation regarding the plans, programs and projects within the regions where such plans, programs and/or project development are part of the conversion of the Clark and Subic military reservations and their extensions and the surrounding communities as envisioned in this Act; and
- (g) To plan, program and undertake the readjustment, relocation, or resettlement of population within the Clark and Subic military reservations and their extensions as may be deemed necessary and beneficial by the Conversion Authority, in coordination with the appropriate government agencies and local government units.

PLEASE PRINT LEGIBLY =============== GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA) CAPITAL STRUCTURE AUTHORIZED CAPITAL STOCK, if applicable NUMBER OF AMOUNT (PhP) TYPE OF SHARES * PAR/STATED VALUE SHARES (No. of shares X Par/Stated Value) N/A N/A 100,000,000,000.00 TOTAL TOTAL P 100,000,000,000.00 SUBSCRIBED CAPITAL, if applicable NUMBER OF NO. OF SHARES IN NUMBER OF PAR/STATED % OF FILIPINO STOCK-TYPE OF SHARES * THE HANDS AMOUNT (PhP) SHARES VALUE OWNERSHIP **HOLDERS** OF THE PUBLIC ** N/A N/A 100,000,000,000.00 ROP TOTAL TOTAL P 100,000,000,000.00 100% PAID-UP CAPITAL, if applicable NO. OF NUMBER OF % OF FILIPINO TYPE OF SHARES * PAR/STATED VALUE AMOUNT (PhP) **STOCK-**SHARES OWNERSHIP N/A N/A N/A 111,805,275,877.00 100% ROP TOTAL TOTAL 111,805,275,877.00 100%

| NOTE: USE ADDITIONAL SHEET IF NECESSARY | |
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GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)

| | | | DIR | ECTOR | DIRECTORS / OFFICERS | ICERS | | |
|--|---------------------------|-------|-----------------|---------------|----------------------|------------------------------|------------------------------------|---|
| NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS | PRESIDENTIAL APPOINTEE | BOARD | STOCK HOLDER | EX-Officio | EXEC. COMM. | TAX IDENTIFICATION NO. (TIN) | COMPENSA TION PACKAGE/Y R | DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIES |
| 1. GREGORIO D. GARCIA III | > | С | Z | NA | A/C, C/M | 216-358-695 | | SCADC, NLRC, FBDC, BESC, FBCI, PJIC |
| 2. ARISTOTLE B. BATUHAN | Y | M | Z | OIC, OPCEO | C/M | 152-294-941 | | NLRC, FBDC, BWC, BCC, FBCI, PJIC |
| 3. FERDINAND S. GOLEZ | Υ. | M | Z | AN | A/M, C/M | 178-234-665 | | NRLC, FBDC, BESC, BWC, BCC |
| 4. GLORIOSO V. MIRANDA | , | Σ | Z | NA | A/M, C/M | 146-116-798 | | NLRC, FBDC, BWC |
| 5. DAVID L. DIWA | \ | Σ | z | AN | C/C | 118-444-232 | | NLRC, FBDC |
| 6. GERARD M. CAMIÑA | > | Σ | Z | ΑN | A/M, C/M | 136-757-138 | | NLRC, FBDC, FBCI |
| 7. HENRY L. URI | , | Μ | Z | NA | C/M | 199-202-791 | | PJIC |
| 8. PEDRO R. LAYLO, JR. | > | Σ | z | AN | A/M, C/M | 107-905-677 | | FBDC, BESC |

INSTRUCTIONS:

FOR BOARD COLUMN, PUT "C" FOR CHAIRMAN, "M" FOR MEMBER, "I" FOR INDEPENDENT DIRECTOR.

FOR PRESIDENTIAL APPOINTEE COLUMN, PUT "Y" IF A PRESIDENTIAL APPOINTEE "N" IF NOT.

FOR STOCKHOLDER COLUMN, PUT "Y" IF A STOCKHOLDER, "N" IF NOT.

FOR OFFICER COLUMN, INDICATE PARTICULAR POSITION IF AN OFFICER, FROM VP UP INCLUDING THE POSITION OF THE TREASURER,

SECRETARY, COMPLIANCE OFFICER AND/OR ASSOCIATED PERSON.

FOR EXECUTIVE COMMITTEE, INDICATE "C" IF MEMBER OF THE COMPENSATION COMMITTEE; "A" FOR AUDIT COMMITTEE; "N" FOR NOMINATION AND ELECTION COMMITTEE. ADDITIONALLY WRITE "C" AFTER SLASH IF CHAIRMAN AND "M" IF MEMBER.

| | === PLEASE PRINT LEGIBLY ==== | |
|-----------------------------|----------------------------------|------------------------|
| GOVERNMENT CORPORATION NAME | : BASES CONVERSION AND DEVELO | PMENT AUTHORITY (BCDA) |
| BOARD COMMITTEES | FUNCTION | COMPOSITION |
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| See Attachment 2 | | |
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GCIS (v.2012) Page 4

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

| Board Committees | Functions | Composition |
|---|--|--|
| Audit and Corporate Governance Committee | The Internal Audit Serviced Department shall functionally report to the Board Audit and Corporate Governance Committee (BACGC) and administratively, to the Chairman of the BCDA Board. The BACGC shall ensure that the reporting level of the Internal Audit Services Department shall allow the internal audit activity to maintain its independence as it accomplishes its tasks. | Chairman: Chairman Gregorio D. Garcia III Members: Director Ferdinand S. Golez Director Glorioso V. Miranda Director Gerard M. Camiña Director Pedro R. Laylo, Jr. |
| | Review and approve the Annual Audit Plan of the Internal Audit Services Department. | |
| | Review the Internal Audit Services Department's audit report and recommend solutions that would address the audit findings to the BCDA Board. The Audit Committee shall likewise ensure that the resolutions, as concurred in by the BCDA Board, will be acted upon by Management to address the audit findings. | |
| | Ensure that the Internal Audit Services Department shall review the periodic financial statements focusing on the propriety of changes in accounting policies and practices, significant adjustments resulting from the audit and compliance with accounting standards, and check the financial reports against its compliance with both the internal financial management policies and pertinent accounting standards, including regulatory requirements. | |
| | Review the functions and organizational set- up of the Internal Audit Services Department. | |
| | Ensure that the Internal Audit Services Department shall monitor and evaluate the adequacy of BCDA's internal control systems, and that proper coordination is made with the Commission on Audit (COA). | |

| | Ensure that the Internal Auditors shall have free and full access to all the company's records, properties and personnel relevant to the internal audit activity and that the internal audit activity are free from interference. Undertake such other functions as may be delegated by the Board and BACGC. | |
|-----------------------------------|---|--|
| Business Development Committee | Review the strategies and policies that generally affects the investment climate, marketing and after-sales service programs of BCDA. Conduct periodic review and validation to determine the viability of the assets for disposition. Conduct regular validation and review of the Master Development Plans of BCDA properties to determine its suitability to current real estate trends and developments. Formulate sound, strategic business management framework to maximize benefits from the disposition and development of land and other assets. Assess investment proposals which will require study for formulation of policies for approval by the Board. | Chairman: Chairman Gregorio D. Garcia III Members: Director Aristotle B. Batuhan Director David L. Diwa Director Gerard M. Camiña Director Glorioso V. Miranda Director Henry L. Uri Director Pedro R. Laylo, Jr. Director Ferdinand S. Golez |
| Finance and Investments Committee | For Sale, Lease or Joint Venture Agreement involving BCDA properties Review the financial feasibility of the mode of disposition and financing requirement of the project, if any, as endorsed by the Business Development Department (BDD). During implementation, review the continuing financial status and compliance with the agreement, as reported by the Subsidiaries, Affiliates and Projects Monitoring Department (SAPMD). Identify key issues, provide guidance and propose solutions for approval of the Board. At the conclusion of the agreement, evaluate the financial performance, as reported by the SAPMD. | Chairman: Director Ferdinand S. Golez Members: Chairman Gregorio D. Garcia III Director Aristotle B. Batuhan Director Gerard M. Camiña Director Henry L. Uri Director Glorioso V. Miranda |
| | | SW. |

- Exercise oversight function in the fiscal management of BCDA resources
 - Formulate policies and guidelines for the annual and supplemental budgets of the BCDA and its subsidiaries for approval of the Board.
 - Provide guidelines for the investment of corporate funds and conduct periodic review to determine the profitability of investments and/or placements for approval of the Board.
 - Regularly review receivables and recommend actions to the Board to increase collection efficiency.
 - Determine the necessity of incurring loans or other financing arrangement, and review proposed terms for approval by the Board.
- Exercise financial oversight on BCDA Subsidiaries and Affiliates
 - Recommend appropriate business model for, and review the financial targets of the Performance Agreement with the Subsidiary.
 - Review the proposed annual and supplemental budget of the Subsidiaries for approval by the Board.
 - Review the performance and determine the financial viability of BCDA's subsidiaries and affiliates, and recommend the need for reorganization, streamlining, abolition or privatization for approval by the Board.
 - Provide financial policies and guidelines for approval by the Board and monitor compliance based on report of Management.
- Conduct monthly review of BCDA's financial statements/ management reports prior to submission to the Board.
- Recommend changes in the financial and accounting policies, where appropriate and in accordance with the pronouncements of regulatory bodies, for approval by the Board.
- Define and formulate strategic directions for BCDA Subsidiaries for approval by the Board.
- Develop a uniform business model, if applicable, for BCDA Subsidiaries, for approval by the Board.

Organization Development Committee

The Organization Development Committee shall install and maintain a process to ensure that all persons to be nominated for appointment or reappointment to the Board of BCDA and/ or its' subsidiaries have the required qualifications and none of the disqualifications as well as a system to review and evaluate the qualifications of all persons nominated to positions in BCDA, its subsidiaries and affiliates which require appointment by the Board.

The committee shall have the following particular duties and responsibilities:

- Assist the Board of Directors in the conduct of studies and policy formulation, pertaining to issues, concerns and problems affecting the organization and its personnel.
- Coordinate with Management in addressing specific key result areas (KRAs) and in adhering to existing policies on such matters as personnel recruitment, performance evaluation standards and processes, assignments, promotions and entitlements.
- Pursue broad organizational goals such as the promotion of meritocracy, the development of teamwork and enhancement of morale among personnel.
- Review and approve the Human Resource Development Program of the BCDA.
- Conduct periodic review of the organizational structure to ensure that it remains responsive to BCDA's goals, objectives and strategies.
- Oversee the development and periodic update of a Personnel Manual to ensure documentation and enforcement as well as compliance with personnel policies, guidelines on employee benefits, and code of conduct for officers and employees.
- Review and evaluate the qualifications of all persons nominated to the Board as well as those nominated to other positions requiring appointment by the Board and provide assessment on the Board's effectiveness in directing the process of renewing and replacing Board members.

Chairman:

Director David L. Diwa

Members:

- Chairman Gregorio D. Garcia III
- Director Ferdinand S. Golez
- Director Glorioso V. Miranda
- Director Gerard M. Camiña
- Director Pedro R. Laylo, Jr.
- Director Henry L. Uri
- Director Aristotle B. Batuhan



- Recommend to the GCG nominees for the shortlist in line with the BCDA and subsidiaries' Board composition and succession plan.
- Provide oversight to the Selection and Placement of Officers Committee of Management.
- Establish a formal and transparent procedure for developing policy on executive remuneration and for fixing the remuneration packages of corporate officers and directors, and provide oversight over remuneration of senior management and other key personnel, ensuring that compensation is consistent with the corporation's culture, strategy and control environment.
- Develop recommendations to GCG for updating the CPCS and ensure that the same continues to be consistent with the corporation's culture, strategy and control environment.

Risk Management, Legal and External Relations Committee The committee shall evaluate, review and monitor legal and risk management policies, structures and processes as defined by Management. It shall also recommend measures to address communication and publicity issues and concerns and to mitigate, minimize or eliminate risks affecting the organization.

- Monitor the creation of a risk management structure for the organization by Management.
- After the creation of the structure, the committee shall evaluate, review and monitor risk management policies and processes as defined by Management. It shall also recommend measures to address, mitigate, minimize or eliminate risks affecting the organization.
- Review, evaluate and monitor policy-level studies, risk and threat assessments and other reports provided by Management for consideration of the Board.
- Assess the information periodically provided by Management on risk exposures and risk management activities.

Chairman:

• Director Aristotle B. Batuhan

Members:

- Director Ferdinand S. Golez
- Director Henry L. Uri
- Chairman Gregorio D. Garcia III
- Director Pedro R. Laylo, Jr.
- Director Gerard M. Camiña
- Director David L. Diwa

- Review, evaluate and monitor Management's researches and the preparation of analytical materials on probable causes, explanation, and possible solutions to risks that the corporation faces.
- Review and endorse to the BCDA Board position papers and key policy issues prepared by Management for the use of any branch of the government.
- Review, monitor and recommend measures on legislative proposals affecting the organization.
- Assess the Annual Planning Program of the Corporate Planning Department as it relates to risk management.
- Provide oversight over Management's activities in managing market liquidity, operational, legal and other risks of the corporation;
- Review and evaluate public affairs' issues affecting BCDA's activities, programs and projects, as identified and presented by Management. It shall also review and evaluate the measures recommended by Management to address such issues for possible consideration of the Board.
- Review, evaluate and monitor Management's policies pertaining to the organization's relationship with its stakeholders, as well as with the national and local government units.
- Approve the legal strategy to be adopted by BCDA in prosecuting or defending cases filed by or against it.



| LIST OF AFFILIATES/SUBSIDIARIES | DESCRIPTION | NATURE/ EXTENT OF INVESTMENT |
|--|---|------------------------------|
| BCDA Management and Holdings, Inc. (BMHI) | To act as managers and managing agents of persons, firms, associations, corporations, partnerships, and other entities; to provide management, investment, and technical advice for commercial, industrial, manufacturing, and other kinds of enterprises; to undertake, carry on, assist or participate in the promotion, organization, management, liquidation, or reorganization of corporations, partnerships, or other entities, except the management of funds, securities, portfolio, or similar assets of the managed entities or corporations; to assist and provide services to individuals, companies, partnerships and other entities in marketing, packaging, managing, and facilitating all kinds of developmental projects and properties; to engage in the study, masterplanning, preparation, and implementation of all kinds of development plans, programs, and projects; in general, to do all that may be necessary or desirable in carrying out the business of a management company. | 100% |
| Clark Development Corporation (CDC) | Operate, administer, manage and develop the Clark Freeport Zone (CFZ) and the Clark Special Economic Zone (CSEZ). | 100% |
| Clark International Airport Corporation (CIAC) | Develop, operate, and manage the Clark International Airport Complex. | 100% |
| John Hay Management Corporation (JHMC) | To develop, manage, own, lease, sub-lease and operate restaurants, cafes, bars, golf courses, picnic groves, hotels, pavilions, gym, tennis courts and establishments and facilities of all kinds for educational, recreational, tourism, commercial, amusement, health and other purposes; to maintain and generally operate roads, water pumphouses, power plants and other utilities in support of or in connection with the foregoing purposes and generally carry out all activities necessary to convert, develop, and maintain the facilities and properties within and around Camp John Hay for tourism, commercial, industrial, residential, nature reserve and human resources development center. | 100% |
| North Luzon Railways Corporation (NLRC) | To develop, construct, and manage a railroad system to serve Metro Manila, Central and Northern Luzon. | 100% |
| Poro Point Management Corporation (PPMC) | To develop, manage, own, lease, sub-lease and operate seaports, and all components therein including establishments, facilities and related activities for maritime, industrial, educational, recreational, tourism, commercial, amusement, health and other purposes; to maintain and generally operate roads, water pump houses, power plants, and other utilities in support of, or in connection with the foregoing purposes and to generally to carry out all activities necessary to convert, develop and maintain the facilities and properties within and around the Poro Point Special Economic and Freeport Zone for maritime, seaport, airport, tourism, commerce, industry and related concerns. | 100% |
| rt Bonifacio Development Corporation | Affiliate | 45% |
| bic Clark Alliance Development | Affiliate | 33% |
| nifacio Estate Services Corporation | Affiliate | 33% |
| nifacio Communication Corporation | Affiliate | 25% |
| ro Point Industrial Corporation | Affiliate | 15% |
| nifacio Water Corporation | Affiliate | 10% |
| invest BCDA Clark, Inc. | Affiliate | 45% |
| illippine Japan Initiative For GCG Inc. | Affiliate | 48% |



| GOVERNMENT CORPORATION NAME: BASES | CONVER | === PLEASE SION AND DEVE | PRINT LEGIBLY = | RITY (BCDA) | | === |
|---|-----------|-----------------------------|-------------------|------------------------|---|---|
| TOTAL NUMBER OF STOCKHOLDERS: | | | | | | |
| TOTAL ASSETS BASED ON LATEST AUDITED FINAN | CIAL STAT | EMENTS: P207,75 | 9,921,566 | | | |
| | | | ER'S INFORMATION | N | | |
| | | | SUBSCRIBED | | | |
| NAME, NATIONALITY, <i>IF APPLICABLE</i> AND CURRENT ADDRESS | TYPE | NUMBER | AMOUNT (PhP) | % OF OWNER- SHIP | AMOUNT PAID (PhP), <i>IF</i> APPLICABLE | TAX IDENTIFICATION NO. (TIN) FOR FILIPINOS |
| Republic of the Philippines | | | | 100% | 111,805,275,877.00 | |
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| | | | 01 17410 01 07 | | 111,000,210,011 | |

INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS

Note: For PDTC Nominee included in the list, please indicate further the beneficial owners owning more than 5% of any class of the company's voting securities. Attach separate sheet, if necessary.

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|-------------------------------------|--------------|----------------|------------------|------------------------|----------------------|------------------------------|
| CORPORATE NAME: BASES CONVERSI | ON AND D | EVELOPMENT A | UTHORITY | | | |
| TOTAL NUMBER OF STOCKHOLDERS: | | | | | | - |
| TOTAL ASSETS BASED ON LATEST AUDITE | D FS: P207, | 759,921,566 | | | | |
| | | STOCKHOLDI | ER'S INFORMATIO | N | | |
| NAME, NATIONALITY, IF APPLICABLE | | SHARES | SUBSCRIBED | | AMOUNT DAID | TAV IDENTIFICATION 110 |
| AND CURRENT ADDRESS | TYPE | NUMBER | AMOUNT (PhP) | % OF OWNER- SHIP | AMOUNT PAID (PhP) | TAX IDENTIFICATION NO. (TIN) |
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| TOTAL AMOUNT OF SU | BSCRIBE | CAPITAL | | | | |
| | | TOTAL AMOU | NT OF PAID-UP CA | APITAL | | |
| INSTRUCTION: SP | ECIEV THE | TOP 20 STOCK | HOLDERS AND IN | IDICATE TH | E REST AS OTHE | RS |
| INSTRUCTION. SF | LOIL I I III | - 101 20 3100F | TIOLDEING AND II | ADIONIE III | LINLOTAGUINE | 110 |
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| CORPORATE NAME: BASES CONVERSION | N AND DI | EVELOPMENT A | UTHORITY | | | |
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| TOTAL NUMBER OF STOCKHOLDERS: | | | | | | |
| TOTAL ASSETS BASED ON LATEST AUDITED | FS: P207,7 | 59,921,566 | | | | |
| | | STOCKHOLDE | R'S INFORMATIO | N | | |
| | | SHARES | SUBSCRIBED | | | |
| NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS | TYPE | NUMBER | AMOUNT (PhP) | % OF OWNER- SHIP | AMOUNT PAID (PhP) | TAX IDENTIFICATION NO. (TIN) |
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| | TOTAL | | | | | |
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| | TOTAL | | | | | |
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| 20. | | | | | | |
| | TOTAL | | | | | |
| 21. OTHERS (Indicate the number of the remaining stockholders) | | | | | | |
| | TOTAL | | | | | |
| TOTAL AMOUNT OF SU | BSCRIBE | D CAPITAL | | 1 | | |
| | | | NT OF PAID-UP CA | APITAL | | |
| INSTRUCTION: SPE | CIFY THE | TOP 20 STOCK | HOLDERS AND IN | IDICATE THI | E REST AS OTHER | RS |

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| | | - PLEAS | SE PRINT LEGIBI | LY | ======== | ======= | |
|---------------------|--|-----------|-----------------|------|---------------|-----------|--|
| GOVERNMENT CORPO | RATION NAME: BASES | CONVE | RSION AND DE | VFI | OPMENT ALLT | HORITY /F | SCDA) |
| O VERNIMENT SONT OF | WITON WAILE. BAOL | OONVE | NOION AND DE | V | OI MENT AOT | 1011111 | JODA |
| 1 | | | | | | | |
| 1. INVESTMENT OF CO | RPORATE | | AMOUNT (| PhP |) | DATE OF | BOARD RESOLUTION |
| FUNDS IN ANOTHER | CORPORATION | | , | | , | | |
| | tment in Subsidiaries | | | 1 | 7,384,252,737 | | |
| and Affiliates) | | | | | .,,, | | |
| | RCIAL PAPER (Issued | | | | | | |
| by Private Corp | orations. IF | | | | | | III |
| APPLICABLE) | | | | | | | |
| 1.3 LOANS/ CREDIT | S/ ADVANCES | | | | | | |
| Current and Lor | | | | | | | |
| Loans/Credits/A | | | | | | | |
| | TREASURY BILLS OR | | | | 1,751,810,158 | | |
| | EASURY NOTES | | | | 1,731,010,130 | | |
| FIXED RATE IN | EASURT NOTES | | | | | | |
| 1.5 OTHERS | | | | | 103,024,319 | | |
| | | | | | | | |
| 2. INVESTMENT OF CO | RPORATE FUNDS IN A | CTIVITIES | S UNDER ITS | | DATE OF BO | ARD | DATE OF |
| SECONDARY PURPO | OSES (PLEASE SPECIF | Y:) | | | RESOLUTION | ON | STOCKHOLDERS |
| | | | | | | | RATIFICATION |
| | | | | | | | |
| | | | | | | | |
| 3. TREASURY SHARES | | | | | 4 | | % AS TO THE TOTAL |
| 3. TREASURY SHARES | | | | | NO. OF SHA | DEC | NO. OF SHARES |
| | | | | | NO. OF SHA | KES | Reference and Committee Co |
| | | | | | | | ISSUED |
| | | | | | | | |
| | | | | | | | |
| 4. | | | | | | | |
| 5. DIVIDENDS DECLAR | ED DURING THE IMME | DIATELY | PRECEDING Y | EAR | : | | |
| TYPE | OF DIVIDEND | | | MO | UNT (PhP) | | DATE DECLARED |
| | | | | | OKT (1 III) | | DATE DEGLARED |
| 5.1 CASH | | | | | 1,717,2 | 09,939.00 | 5/14/2021 |
| 5.2 | | | | | | | |
| 5.3 | | | | | | | |
| 3.3 | | OTAL | | | 4 747 0 | 00 020 00 | |
| | | | | | 1,717,2 | 09,939.00 | |
| 6. ADDITIONAL SHARE | S ISSUED DURING THE | PERIOD | : | | | | |
| DATE | NO. OF | SHARES | | | | AMOU | NT |
| | | | | | | | |
| N.A. | N. | Α | | | | N.A | |
| | | | | | | | • |
| | | | | | | | |
| SECONDARY LICENSE/ | REGISTRATION WITH | SEC AND | OR OTHER GO | T'VC | AGENCY: | | |
| NAME OF AGENCY: | SEC | | | SF | | | 1C |
| TYPE OF | | | | | | Sidli | |
| LICENSE/REGN. | | | | | | | |
| DATE ISSUED: | N.A. | | N | .A | | | N.A. |
| | 1 N • / \ | | 1 4 | ., \ | • | | |
| DATE STARTED | | | | | | | |
| OPERATIONS: | | | | | | | |
| TOTAL ANNUAL CO | OMPENSATION OF | TOTAL N | O. OF OFFICE | RS | TOTAL NO. C | OF RANK | TOTAL MANPOWER |
| DIRECTORS DURIN | G THE PRECEDING | | 31 | | & FILE EMPI | LOYEES | COMPLEMENT |
| FISCAL | | | | | 132 | | 203 |
| | 3 (A) (B) (B) (B) (B) (B) (B) (B) (B) (B) (B | | | | 132 | | 200 |
| PhP11,848.2 | 35 21 (2021) | | | | | | |
| F 11/- 1 1,040.2 | | | | | | | |

NOTE: USE ADDITIONAL SHEET IF NECESSARY

My

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORTY (BCDA)

|)\$ | SCHEDULE OF CAPITAL EXPENDITURE | AL EXPENDITURE | | | | |
|---|---------------------------------|-----------------------|---------------|--------------------|---------|------------|
| PARTICULARS | SECTOR | FOREIGN COMPONENT | PONENT | NO SUPPORT SUBSIDY | SUBSIDY | |
| | | Loan | Grant | Project | Тах | Bank loans |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | Other Source | Total Local Component | Total Cost | Status | | |
| PMC Headquarters Phase 1 Package 2 | GAA | | 2,579,140,604 | On-going | | |
| PMC Headquarters Phase 1 Package 3 | GAA | | 2,378,986,095 | On-going | | |
| Employer's Representative | GAA | | 1,169,908,720 | On-aoina | | |
| NCC Connecting Road Package 1 - Utility Corridor | GAA | | 725,537,920 | On-aoina | | |
| Clark Terminal Radar System | GAA | | 593,588,888 | On-aoina | | |
| National Academy of Sports Campus | GAA | | 557,807,122 | On-aoina | | |
| Connector Road from MacArthur Highway to NCC Airport Road | GAA | | 422,399,454 | On-going | | |
| PA-SSC/DACC Facilities | GAA | | 244,367,187 | On-going | | |
| Sewage Treatment Plan | GAA | | 132,874,114 | On-going | | |
| DAED for PAF Operational Area in Clark | GAA | | 117,843,499 | On-going | | |
| PMC Headquarters Phase 1 Package 3 - CMS | GAA | | 76,300,000 | On-going | | |
| National Academy of Sports Campus - CMS | GAA | | 27,820,800 | On-going | | |
| PA-SSC/DACC Facilities - CMS | GAA | | 25,747,680 | On-going | | |
| PAF Site Development in Bamban | GAA | | 13.976.726 | On-aoina | | |
| | | | | | | |

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

INCOME STATEMENT - AUDITED

For the year: 2021

| | Amount |
|--|--------------------|
| INCOME | |
| Business and Service Income | 5,861,748,199.00 |
| Gains | 853,021,142.00 |
| Total Income | 6,714,769,341.00 |
| Less: Share of National Government | |
| Income After Share of National Government | 6,714,769,341.00 |
| EXPENSES | |
| Business Expenses | |
| Personal Services | 251,083,656.00 |
| Maintenance and Other Operating Expenses | 945,000,119.00 |
| Financial Expenses | 352,425,736.00 |
| Non-Cash Expenses | 901,388,643.00 |
| Total Expenses | 2,449,898,154.00 |
| Net Income Before Subsidy | 4,264,871,187.00 |
| Net Assistance/Subsidy/(Financial Assistance/Subsidy/Contribution) | (2,321,007,146.00) |
| Net Income Before Tax | 1,943,864,041.00 |
| Income Tax (Expense) / Benefit | 367,900,346.00 |
| Net Loss After Tax | 2,311,764,387.00 |
| | |

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GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

CASH FLOW STATEMENT - AUDITED

For the year : 2021

| CASH FLOW FROM OPERATING ACTIVITIES | Amount |
|---|-------------------|
| Cash Inflows | 17,459,214,728.00 |
| Cash Outflows | 5,233,962,281.00 |
| Net Cash Provided By (Used in) Operating Actitives | 12,225,252,447 |
| CASH FLOWS FROM INVESTING ACTIVITIES | |
| Cash Inflows | 73,563,356,686.00 |
| Cash Outflows | 78,751,865,225.00 |
| Net Cash Provided By (Used In) Investing Activities | -5,188,508,539.00 |
| CASH FLOWS FROM FINANCING ACTIVITIES | |
| Cash Inflows | 6,082,937,988.00 |
| Cash Outflows | 2,929,249,777.00 |
| Net Cash Provided By (Used In) Financing Activities | 3,153,688,211 |
| Net Increase (Decrease) in Cash and Cash Equivalents | 10,190,432,119 |
| Effects of Exchange Rate Changes on Cash and Cash Equivalents | 289,203 |
| Cash and Cash Equivalents, Beginning of Period | 5,003,162,433.00 |
| Cash and Cash Equivalents, End of Period | 15,193,883,755.00 |



GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)

For the year: 2021

CASH AND INVESTMENT BALANCE REPORT

| | AMOUNT | TERM (No. of Days) | RATE (Per Annum) | DA | TE |
|--|----------------|--------------------|------------------|---------|----------|
| I. Cash on Hand | 75,891 | N.A. | N.A. | Issue | Maturity |
| II. Cash in Banks | 4,810,279,098 | N.A. | N.A. | N.A. | N.A. |
| III. Net Depositswith BTr | N.A | N.A. | N.A. | N.A. | N.A. |
| IV. Special Series (Treasury Bills) with Bangko Sentral (Identify those under trust agreements) | | 90 to 360 days | 1.7044% | Various | Various |
| V. Special Series Placements with BTr (Identify those under trust agreements | N.A | N.A. | N.A. | N.A. | N.A. |
| VI. Investments in Other Securities | 15,350,346,105 | Various | 2.6941% | Various | Various |
| VII. Others | | | | | |



GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA) BALANCE SHEET (For the year: 2021) - AUDITED

| ASSETS | Amount | |
|--------------------------------------|-------------------|--|
| Current Assets | | |
| Cash & Cash Equivalents | 15,193,883,755 | |
| Financial Assets | 1,251,810,157 | |
| Other Investments | 3,215,007,181 | |
| Receivables (net) | 8,056,539,400 | |
| Inventories | 4,421,338,002 | |
| Other Current Assets | 3,973,894,589 | |
| Total Current Assets | 36,112,473,084 | |
| Non-Current Assets | • | |
| Financial Assets | 500,000,000 | |
| Investments in Joint Ventures | 472,131,686 | |
| Investments in Associates/Affiliates | 13,365,405,952 | |
| Investments in Subsidiaries | 3,546,715,099 | |
| Other Investments | 103,024,319 | |
| Receivables | 11,291,872,374 | |
| Investment Property | 83,053,580,002 | |
| Property, Plant and Equipment | 9,946,528,057 | |
| Concession Assets | 42,726,958,271 | |
| Intangible Assets | 17,052,900 | |
| Deferred Tax Assets | 5,073,948,202 | |
| Other Non-Current Assets | 1,550,231,620 | |
| Total Non-Current Assets | 171,647,448,482 | |
| TOTAL ASSETS | 207,759,921,566 | |
| LIABILITIES AND EQU | ITY | |
| LIABILITIES Current Liabilities | | |
| Financial Liabilities | 1,150,317,785 | |
| Current Portion of Long-term Debt | 841,194,586 | |
| Inter-Agency Payables | 9,129,627,003 | |
| Trust Liabilities | 1,317,315,859 | |
| Provisions | 41,616,068 | |
| Other Payables | 223,494,531 | |
| Total Current Liabilities | 12,703,565,832 | |
| Non-Current Liabiliti | | |
| Financial Liabilities | 15,982,697,138.00 | |
| Deferred Credits/Unearned Income | 13,527,999,645.00 | |
| Other Payables | 1,421,096,052.00 | |
| Non-Current Liabilities | 30,931,792,835 | |
| TOTAL LIABILITIES | 43,635,358,667 | |
| EQUITY | | |
| Government Equity | 111,805,275,874 | |
| Retained Earnings | 52,319,287,025 | |
| TOTAL EQUITY | 164,124,562,899 | |
| TOTAL LIABILITIES AND EQUITY | 207,759,921,566 | |

| ======================================= | PLEASE PRINT LEGIBLY | ======================================= |
|---|----------------------|---|
|---|----------------------|---|

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

| NET OPERATING INCOME | Amount |
|--|--------------------|
| Schedule 1A | |
| Accounts receivable - national government | |
| Clients deposit | |
| Collection from advances on insured receivables | |
| Collection of loans receivables | |
| Collection of pari-passu payables | |
| Collection of receivables clients | |
| Collection of receivables employees/others | |
| Collection of receivables clients, employees, others | |
| Collection of Sales Contract Receivable | |
| Dividend Income | |
| Foreign Exchange gains | |
| Gain on sale of Investment | SEE PAGE 11 |
| Interest and penalties | (INCOME STATEMENT) |
| interest on investments and deposits | (INCOME STATEMENT) |
| Lease income (office space) | |
| Lease income from acquired assets | |
| Lease payment receivable car plan | |
| Miscellaneous deposit | |
| Misc inc service charge | |
| Payable to clients/employees/govet agencies | |
| Payable to clients/employees/ others | |
| Redemption of agrarian reform bonds | |
| Reinsurance claims ECI | |
| Reinsurance premium Trust liabilities | |
| Sale of transportation of equipment | |
| Sale of unserviceable equipment | |
| | |
| Add: (other Receipts) | |
| | |
| Total: | |
| | |
| | |
| TOTAL: | |
| | |



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| PLEASE PRINT LEGIBLY ==================================== | | |
|---|----------------------------------|--|
| GOVERNMENT CORPORATION NAME: BASES CON | VERSION AND DEVELOPMENT AUTHORIT | |
| CHART OF ACCOUNTS | | |
| For the year : 2021 | | |
| Net Operating Income | | |
| Sale of Acquired Assets | | |
| Collection of Advances on Guaranteed Loans | | |
| Advances on Guaranteed Loans | | |
| Capital Expenditures | | |
| Dividend Payments | | |
| CASH SURPLUS/DEFICIT | | |
| Operating Receipts | | |
| Sale of goods/services | | |
| Income from commitment and gtee fee | | |
| Filing, processing & amendment fees | | |
| Interest Income Direct lending | | |
| Insurance Premium | SEE PAGE 12 | |
| Fund Arrangement Fees | (CASH FLOW STATEMENT) | |
| Add: (Other receipts) | | |
| | | |
| TOTAL: | | |
| Current Subsidies: | | |
| Other receipts: (Schedule 1A) | | |
| Total Receipts: | | |
| Less: | | |
| Interest and Financial Charges | | |
| Final Withholding Tax | | |
| Prior period expenses | | |
| Other current expenditures | | |
| | | |
| | | |
| Total: | | |
| | | |

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