

**GOVERNMENT CORPORATION INFORMATION SHEET (GCIS)  
FOR THE YEAR 2023**

**GENERAL INSTRUCTIONS:**

- FOR GOVERNMENT CORPORATION: THIS GCIS SHOULD BE SUBMITTED WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF RELEASE OF MEMORANDUM CIRCULAR NO. 3 AND SUBSEQUENTLY THEREAFTER, 30 DAYS FROM THE DATE OF THE STOCKHOLDERS' MEETING. **DO NOT LEAVE ANY ITEM BLANK.** WRITE "N.A." IF THE INFORMATION REQUIRED IS NOT APPLICABLE TO THE GOVERNMENT CORPORATION OR "NONE" IF THE INFORMATION IS NON-EXISTENT.
- IF NO MEETING IS HELD, THE CORPORATION SHALL SUBMIT THE GCIS TOGETHER WITH AN AFFIDAVIT OF NON-HOLDING OF MEETING WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF THE SCHEDULED ANNUAL MEETING (AS PROVIDED IN THE BY-LAWS). HOWEVER, SHOULD AN ANNUAL STOCKHOLDERS' MEETING BE HELD THEREAFTER, A NEW GCIS SHALL BE FILED.
- THIS GCIS SHALL BE ACCOMPLISHED IN ENGLISH AND CERTIFIED AND SWORN TO BY THE CORPORATE SECRETARY OF THE GOVERNMENT CORPORATION.
- THE GCG SHOULD BE TIMELY APPRISED OF RELEVANT CHANGES IN THE SUBMITTED INFORMATION AS THEY ARISE. FOR CHANGES RESULTING FROM ACTIONS THAT AROSE BETWEEN THE ANNUAL MEETINGS, THE GOVERNMENT CORPORATION SHALL SUBMIT ONLY THE AFFECTED PAGE OF THE GCIS THAT RELATES TO THE NEW INFORMATION TOGETHER WITH A COVER LETTER SIGNED BY THE CORPORATE SECRETARY OF THE GOVERNMENT CORPORATION. THE PAGE OF THE GCIS AND COVER LETTER SHALL BE SUBMITTED WITHIN SEVEN (7) DAYS AFTER SUCH CHANGE OCCURRED OR BECAME EFFECTIVE.
- SUBMIT A SOFT COPY IN EXCEL FORMAT SAVED IN A NON-REWRITABLE CD THE GCIS TO THE GCG SECRETARIAT, ROOM 479 MABINI HALL, MALACANANG COMPOUND.
- ONLY THE GCIS ACCOMPLISHED IN ACCORDANCE WITH THESE INSTRUCTIONS SHALL BE CONSIDERED AS HAVING BEEN FILED.**
- THIS GCIS MAY BE USED AS EVIDENCE AGAINST THE GOVERNMENT CORPORATION AND ITS RESPONSIBLE DIRECTORS/OFFICERS FOR ANY VIOLATION OF EXISTING LAWS, RULES AND REGULATIONS

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME:	BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)	DATE CREATED:
SECONDARY NAME, IF ANY.		12-Apr-92
CHARTER, IF ANY.	REPUBLIC ACT NO. 7227	FISCAL YEAR END: December 31
DATE OF ANNUAL MEETING PER BY-LAWS:	N/A	CORPORATE TAX IDENTIFICATION NUMBER (TIN) <b>002-219-694-000</b>
ACTUAL DATE OF ANNUAL MEETING:	N/A	URL ADDRESS: <a href="http://www.bdda.gov.ph">http://www.bdda.gov.ph</a>
COMPLETE PRINCIPAL OFFICE ADDRESS:		E-MAIL ADDRESS:
COMPLETE BUSINESS ADDRESS:	2/F Bonifacio Technology Center, 31 Street corner 2nd Avenue, Bonifacio Global City, Taguig City	FAX NUMBER:
NAME OF EXTERNAL AUDITOR & ITS SIGNING PARTNER: COMMISSION ON AUDIT (COA)	ATTACHED AGENCY (if applicable):	TELEPHONE NUMBER(S):
PRIMARY PURPOSE/ACTIVITY/INDUSTRY PRESENTLY See: Attachment 1 (Sec. 4, RA 7227)		GEOGRAPHICAL CODE:

===== INTERCOMPANY AFFILIATIONS =====

PARENT COMPANY	ADDRESS
<b>SUBSIDIARY/AFFILIATE</b>	<b>ADDRESS</b>
BCDA Management and Holdings, Inc. (BMHI) - <i>(Deactivated)</i>	Pamayanang Diego Silang, Brgy. Ususan, Taguig City
Clark Development Corporation (CDC)	Bldg. 2122, C.P. Garcia Street, Clark Freeport Zone, Pampanga
Clark International Airport Corporation (CIAC)	Civil Aviation Complex, CSEZ, Clark Freeport Zone 2023, Pampanga
Poro Point Management Corporation (PPMC)	Poro Point Freeport Zone, San Fernando City 2500, La Union
John Hay Management Corporation (JHMC)	John Hay Special Economic Zone, Camp John Hay, Baguio City 2600
North Luzon Railways Corporation (NLRC) - <i>(For Abolition/Deactivation)</i>	St. Agatha Subd., Cagayan Valley Road, Brgy. Sta. Rita, Guiguinto, Bulacan
Fort Bonifacio Development Corporation (FBDC)	2/F Bonifacio Technology Center, 31st. corner 2nd Avenue, Bonifacio Global City, Taguig City 1634
Subic Clark Alliance for Development (SCAD)	Ground Floor Building 2127, CDC Corporate Headquarters Elpidio Quirino Corner Carlos P. Garcia Streets., Pampanga, Clark Freeport Zone, Angeles, 2023 Pampanga
Bonifacio Estate Services Corporation (BESC)	2/F Bonifacio Technology Center, 31st St. corner 2nd Avenue, Bonifacio Global City, Taguig City 1634
Bonifacio Communication Corporation (BCC)	PLDT MGO Building, Makati Avenue, Makati City, Metro Manila
Poro Point Industrial Corporation (PPIC)	Pearl Bank Center, 146 Valero Street, Makati City, Metro Manila
Bonifacio Water Corporation (BWC)	2/F, Bonifacio Technology Center, 31st St. corner 2nd Avenue, Bonifacio Global City, Taguig City 1634
Fi invest BCDA Clark Inc. (FBCI)	Bldg. 7458 J. Topacio CM Recto Hi-Way CFZ, Angeles City, Pampanga
Philippine Japan Initiative for CGC, Inc. (PJIC)	2/F Bonifacio Technology Center, 31st St. corner 2nd Avenue, Bonifacio Global City, Taguig City 1634
Shin Clark Power Corporation (SCPC)	NCC Substation, Botolan-Clark Airport Road, New Clark City, Aranguren, Capas, Tarlac
New Clark Government Center (NCGC)	G/F Government Building, National Government Administrative Center, Brgy. Aranguren, Capas, Tarlac

**REPUBLIC ACT NO. 7227**

**Section 4. PURPOSES OF THE CONVERSION AUTHORITY. – The Conversion Authority shall have the following purposes:**

- (a) To own, hold and/or administer the military reservations of John Hay Air Station, Wallace Air Station, O'Donnel Transmitter Station, San Miguel Naval Communications Station, Mt. Sta. Rita (Hermosa, Bataan) and those portions of Metro Manila military camps which may be transferred to it by the President;
- (b) To adopt, prepare and implement a comprehensive and detailed development plan embodying a list of projects including but not limited to those provided in the Legislative Executive Bases Council (LEBC) framework plan for the sound and balanced conversion of the Clark and Subic military reservations and their extensions consistent with ecological and social development of Central Luzon in particular and the country in general;
- (c) To encourage the active participation of the private sector in transforming the Clark and Subic military reservations and their extensions into other productive uses;
- (d) To serve as the holding company of subsidiary companies created pursuant to Section 16 of this Act and to invest in Special Economic Zones declared under Sections 12 and 15 of this Act;
- (e) To manage and operate through private sector companies developmental projects outside the jurisdiction of subsidiary companies and Special Economic Zones declared by presidential proclamations and established under this Act;
- (f) To establish a mechanism in coordination with the appropriate local government units to effect meaningful consultation regarding the plans, programs and projects within the regions where such plans, programs and/or project development are part of the conversion of the Clark and Subic military reservations and their extensions and the surrounding communities as envisioned in this Act; and
- (g) To plan, program and undertake the readjustment, relocation, or resettlement of population within the Clark and Subic military reservations and their extensions as may be deemed necessary and beneficial by the Conversion Authority, in coordination with the appropriate government agencies and local government units.

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)							
CAPITAL STRUCTURE							
AUTHORIZED CAPITAL STOCK, <i>if applicable</i>							
		TYPE OF SHARES *	NUMBER OF SHARES	PAR/STATED VALUE	AMOUNT (PhP) (No. of shares X Par/Stated Value)		
		N/A	N/A	N/A	100,000,000,000.00		
		-----	-----	-----	-----		
		-----	-----	-----	-----		
TOTAL				TOTAL P	100,000,000,000.00		
SUBSCRIBED CAPITAL, <i>if applicable</i>							
FILIPINO	NO. OF STOCK-HOLDERS	TYPE OF SHARES *	NUMBER OF SHARES	NUMBER OF SHARES IN THE HANDS OF THE PUBLIC **	PAR/STATED VALUE	AMOUNT (PhP)	% OF OWNERSHIP
ROP	-----	N/A	N/A	N/A	-----	100,000,000,000.00	100%
		-----	-----	-----	-----	-----	-----
		-----	-----	-----	-----	-----	-----
TOTAL				TOTAL P	100,000,000,000.00		100%
PAID-UP CAPITAL, <i>if applicable</i>							
FILIPINO	NO. OF STOCK-	TYPE OF SHARES *	NUMBER OF SHARES	PAR/STATED VALUE		AMOUNT (PhP)	% OF OWNERSHIP
ROP	-----	N/A	N/A	N/A		109,998,027,069.00	100%
		-----	-----	-----		-----	-----
		-----	-----	-----		-----	-----
		-----	-----	-----		-----	-----
		-----	-----	-----		-----	-----
		-----	-----	-----		-----	-----
TOTAL				TOTAL P	109,998,027,069.00		100%

NOTE: USE ADDITIONAL SHEET IF NECESSARY

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)

D I R E C T O R S / O F F I C E R S									
NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	PRESIDENTIAL APPOINTEE	BOARD	STOCK HOLDER	EX-Officio	EXEC. COMM.	TAX IDENTIFICATION NO. (TIN)	COMPENSATION PACKAGE/YR	DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIES	
1. DELFIN N. LORENZANA	Y	C	N	N/A	C/M, A/C	135-686-817		NLRC, SCAD, FBDC, BESC, FBCEI, PJIC	
2. JOSHUA M. BINGCANG	Y	M	N	PCEO	C/M	189-508-119		CIAC, NLRC, SCAD, FBDC, BESC, BWC, PJIC	
3. FERDINAND S. GOLEZ	Y	M	N	N/A	C/M, A/M	178-234-665		None	
4. DAVID L. DIWA	Y	M	N	N/A	C/C, A/M	118-444-232		NLRC, FBDC, BWC	
5. REGHIS M. ROMERO III (+)	Y	M	N	N/A	C/M, A/M	148-233-398		None	
6. ANTHONY MARVIN G. PONCE DE LEON	Y	M	N	N/A	C/M, A/M	189-955-108		NLRC, FBDC, BWC, SCPC	
7. HILARIO B. PAREDES	Y	M	N	N/A	C/M, A/M	906-839-974		NLRC, FBDC, FBCEI, BCC	
8. ROLEN C. PAULINO	Y	M	N	N/A	C/M, A/M	117-252-154		NLRC, FBDC, NCGC	
9. GERARD R. SENO	Y	M	N	N/A	C/M, A/M	116-202-643		NLRC, FBDC, BESC	

**INSTRUCTIONS:**

FOR BOARD COLUMN, PUT "C" FOR CHAIRMAN, "M" FOR MEMBER, "I" FOR INDEPENDENT DIRECTOR.  
 FOR PRESIDENTIAL APPOINTEE COLUMN, PUT "Y" IF A PRESIDENTIAL APPOINTEE "N" IF NOT.  
 FOR STOCKHOLDER COLUMN, PUT "Y" IF A STOCKHOLDER, "N" IF NOT.  
 FOR OFFICER COLUMN, INDICATE PARTICULAR POSITION IF AN OFFICER, FROM VP UP INCLUDING THE POSITION OF THE TREASURER, SECRETARY, COMPLIANCE OFFICER AND/OR ASSOCIATED PERSON.  
 FOR EXECUTIVE COMMITTEE, INDICATE "C" IF MEMBER OF THE COMPENSATION COMMITTEE; "A" FOR AUDIT COMMITTEE; "N" FOR NOMINATION AND ELECTION COMMITTEE. ADDITIONALLY WRITE "C" AFTER SLASH IF CHAIRMAN AND "M" IF MEMBER.

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)

BOARD COMMITTEES

FUNCTION

COMPOSITION

See Attachment 2

NOTE: USE ADDITIONAL SHEET IF NECESSARY

## GOVERNMENT CORPORATE INFORMATION SHEET 2023

GOVERNMENT CORPORATION NAME: **BASES CONVERSION AND DEVELOPMENT AUTHORITY**

Board Committees	Functions	Composition
<p>Audit and Corporate Governance Committee</p>	<p>The Internal Audit Serviced Department shall functionally report to the Board Audit and Corporate Governance Committee (BACGC) and administratively, to the Chairman of the BCDA Board. The BACGC shall ensure that the reporting level of the Internal Audit Services Department shall allow the internal audit activity to maintain its independence as it accomplishes its tasks.</p> <ul style="list-style-type: none"> <li>• Review and approve the Annual Audit Plan of the Internal Audit Services Department.</li> <li>• Review the Internal Audit Services Department's audit report and recommend solutions that would address the audit findings to the BCDA Board. The Audit Committee shall likewise ensure that the resolutions, as concurred in by the BCDA Board, will be acted upon by Management to address the audit findings.</li> <li>• Ensure that the Internal Audit Services Department shall review the periodic financial statements focusing on the propriety of changes in accounting policies and practices, significant adjustments resulting from the audit and compliance with accounting standards, and check the financial reports against its compliance with both the internal financial management policies and pertinent accounting standards, including regulatory requirements.</li> <li>• Review the functions and organizational set-up of the Internal Audit Services Department.</li> <li>• Ensure that the Internal Audit Services Department shall monitor and evaluate the adequacy of</li> </ul>	<p>Chairman:</p> <ul style="list-style-type: none"> <li>• Chairman Delfin N. Lorenzana</li> </ul> <p>Members:</p> <ul style="list-style-type: none"> <li>• Director Ferdinand S. Golez (<i>on leave</i>)</li> <li>• Director David L. Diwa</li> <li>• Director Reghis M. Romero III (<i>deceased</i>)</li> <li>• Director Anthony Marvin G. Ponce de Leon</li> <li>• Director Hilario B. Paredes</li> <li>• Director Rolan C. Paulino</li> <li>• Director Gerard R. Seno</li> </ul>

	<p>BCDA's internal control systems, and that proper coordination is made with the Commission on Audit (COA).</p> <ul style="list-style-type: none"> <li>• Ensure that the Internal Auditors shall have free and full access to all the company's records, properties and personnel relevant to the internal audit activity and that the internal audit activity are free from interference.</li> <li>• Undertake such other functions as may be delegated by the Board and BACGC.</li> </ul>	
Business Development Committee	<ul style="list-style-type: none"> <li>• Review the strategies and policies that generally affects the investment climate, marketing and after-sales service programs of BCDA.</li> <li>• Conduct periodic review and validation to determine the viability of the assets for disposition.</li> <li>• Conduct regular validation and review of the Master Development Plans of BCDA properties to determine its suitability to current real estate trends and developments.</li> <li>• Formulate sound, strategic business management framework to maximize benefits from the disposition and development of land and other assets.</li> <li>• Assess investment proposals which will require study for formulation of policies for approval by the Board.</li> </ul>	<p>Chairman:</p> <ul style="list-style-type: none"> <li>• Chairman Delfin N. Lorenzana</li> </ul> <p>Members:</p> <ul style="list-style-type: none"> <li>• PCEO Joshua M. Bingcang</li> <li>• Director Ferdinand S. Golez (<i>on leave</i>)</li> <li>• Director David L. Diwa</li> <li>• Director Reghis M. Romero III (<i>deceased</i>)</li> <li>• Director Anthony Marvin G. Ponce de Leon</li> <li>• Director Hilario B. Paredes</li> <li>• Director Rolen C. Paulino</li> <li>• Director Gerard R. Seno</li> </ul>
Finance and Investments Committee	<ul style="list-style-type: none"> <li>❖ For Sale, Lease or Joint Venture Agreement involving BCDA properties</li> <li>• Review the financial feasibility of the mode of disposition and financing requirement of the project, if any, as endorsed by the Business Development Department (BDD).</li> <li>• During implementation, review the continuing financial status and compliance with the agreement, as reported by the Subsidiaries, Affiliates and Projects Monitoring Department (SAPMD).</li> </ul>	<p>Chairman:</p> <ul style="list-style-type: none"> <li>• Director Hilario B. Paredes</li> </ul> <p>Members:</p> <ul style="list-style-type: none"> <li>• Chairman Delfin N. Lorenzana</li> <li>• PCEO Joshua M. Bingcang</li> <li>• Director Ferdinand S. Golez (<i>on leave</i>)</li> <li>• Director David L. Diwa</li> <li>• Director Reghis M. Romero III (<i>deceased</i>)</li> <li>• Director Anthony Marvin G. Ponce de Leon</li> <li>• Director Rolen C. Paulino</li> <li>• Director Gerard R. Seno</li> </ul>

	<ul style="list-style-type: none"> <li>• Identify key issues, provide guidance and propose solutions for approval of the Board.</li> <li>• At the conclusion of the agreement, evaluate the financial performance, as reported by the SAPMD.</li> </ul> <p>❖ Exercise oversight function in the fiscal management of BCDA resources</p> <ul style="list-style-type: none"> <li>• Formulate policies and guidelines for the annual and supplemental budgets of the BCDA and its subsidiaries for approval of the Board.</li> <li>• Provide guidelines for the investment of corporate funds and conduct periodic review to determine the profitability of investments and/or placements for approval of the Board.</li> <li>• Regularly review receivables and recommend actions to the Board to increase collection efficiency.</li> <li>• Determine the necessity of incurring loans or other financing arrangement, and review proposed terms for approval by the Board.</li> </ul> <p>❖ Exercise financial oversight on BCDA Subsidiaries and Affiliates</p> <ul style="list-style-type: none"> <li>• Recommend appropriate business model for, and review the financial targets of the Performance Agreement with the Subsidiary.</li> <li>• Review the proposed annual and supplemental budget of the Subsidiaries for approval by the Board.</li> <li>• Review the performance and determine the financial viability of BCDA's subsidiaries and affiliates, and recommend the need for reorganization, streamlining, abolition or privatization for approval by the Board.</li> <li>• Provide financial policies and guidelines for approval by the Board and monitor compliance based on report of Management.</li> </ul> <p>❖ Conduct monthly review of BCDA's financial statements/ management reports prior to submission to the Board.</p>	
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	<ul style="list-style-type: none"> <li>❖ Recommend changes in the financial and accounting policies, where appropriate and in accordance with the pronouncements of regulatory bodies, for approval by the Board.</li> <li>❖ Define and formulate strategic directions for BCDA Subsidiaries for approval by the Board.</li> <li>❖ Develop a uniform business model, if applicable, for BCDA Subsidiaries, for approval by the Board.</li> </ul>	
<p>Organization Development Committee</p>	<p>The Organization Development Committee shall install and maintain a process to ensure that all persons to be nominated for appointment or reappointment to the Board of BCDA and/or its' subsidiaries have the required qualifications and none of the disqualifications as well as a system to review and evaluate the qualifications of all persons nominated to positions in BCDA, its subsidiaries and affiliates which require appointment by the Board.</p> <p>The committee shall have the following particular duties and responsibilities:</p> <ul style="list-style-type: none"> <li>• Assist the Board of Directors in the conduct of studies and policy formulation, pertaining to issues, concerns and problems affecting the organization and its personnel.</li> <li>• Coordinate with Management in addressing specific key result areas (KRAs) and in adhering to existing policies on such matters as personnel recruitment, performance evaluation standards and processes, assignments, promotions and entitlements.</li> <li>• Pursue broad organizational goals such as the promotion of meritocracy, the development of teamwork and enhancement of morale among personnel.</li> <li>• Review and approve the Human Resource Development Program of the BCDA.</li> <li>• Conduct periodic review of the organizational structure to ensure that it remains responsive to BCDA's goals, objectives and strategies.</li> </ul>	<p>Chairman:</p> <ul style="list-style-type: none"> <li>• Director David L. Diwa</li> </ul> <p>Members:</p> <ul style="list-style-type: none"> <li>• Chairman Delfin N. Lorenzana</li> <li>• PCEO Joshua M. Bingcang</li> <li>• Director Ferdinand S. Golez (<i>on leave</i>)</li> <li>• Director Reghis M. Romero III (<i>deceased</i>)</li> <li>• Director Anthony Marvin G. Ponce de Leon</li> <li>• Director Hilario B. Paredes</li> <li>• Director Rolan C. Paulino</li> <li>• Director Gerard R. Seno</li> </ul>

	<ul style="list-style-type: none"> <li>• Oversee the development and periodic update of a Personnel Manual to ensure documentation and enforcement as well as compliance with personnel policies, guidelines on employee benefits, and code of conduct for officers and employees.</li> <li>• Review and evaluate the qualifications of all persons nominated to the Board as well as those nominated to other positions requiring appointment by the Board and provide assessment on the Board's effectiveness in directing the process of renewing and replacing Board members.</li> <li>• Recommend to the GCG nominees for the shortlist in line with the BCDA and subsidiaries' Board composition and succession plan.</li> <li>• Provide oversight to the Selection and Placement of Officers Committee of Management.</li> <li>• Establish a formal and transparent procedure for developing policy on executive remuneration and for fixing the remuneration packages of corporate officers and directors, and provide oversight over remuneration of senior management and other key personnel, ensuring that compensation is consistent with the corporation's culture, strategy and control environment.</li> <li>• Develop recommendations to GCG for updating the CPCS and ensure that the same continues to be consistent with the corporation's culture, strategy and control environment.</li> </ul>	
<p>Risk Management, Legal and External Relations Committee</p>	<p>The committee shall evaluate, review and monitor legal and risk management policies, structures and processes as defined by Management. It shall also recommend measures to address communication and publicity issues and concerns and to mitigate, minimize or eliminate risks affecting the organization.</p>	<p>Chairman:</p> <ul style="list-style-type: none"> <li>• Director Anthony Marvin G. Ponce de Leon</li> </ul> <p>Members:</p> <ul style="list-style-type: none"> <li>• Chairman Delfin N. Lorenzana</li> <li>• PCEO Joshua M. Bingcang</li> <li>• Director Ferdinand S. Golez <i>(on leave)</i></li> <li>• Director David L. Diwa</li> <li>• Director Reghis M. Romero III</li> </ul>

	<ul style="list-style-type: none"> <li>• Monitor the creation of a risk management structure for the organization by Management.</li> <li>• After the creation of the structure, the committee shall evaluate, review and monitor risk management policies and processes as defined by Management. It shall also recommend measures to address, mitigate, minimize or eliminate risks affecting the organization.</li> <li>• Review, evaluate and monitor policy-level studies, risk and threat assessments and other reports provided by Management for consideration of the Board.</li> <li>• Assess the information periodically provided by Management on risk exposures and risk management activities.</li> <li>• Review, evaluate and monitor Management's researches and the preparation of analytical materials on probable causes, explanation, and possible solutions to risks that the corporation faces.</li> <li>• Review and endorse to the BCDA Board position papers and key policy issues prepared by Management for the use of any branch of the government.</li> <li>• Review, monitor and recommend measures on legislative proposals affecting the organization.</li> <li>• Assess the Annual Planning Program of the Corporate Planning Department as it relates to risk management.</li> <li>• Provide oversight over Management's activities in managing market liquidity, operational, legal and other risks of the corporation;</li> <li>• Review and evaluate public affairs' issues affecting BCDA's activities, programs and projects, as identified and presented by Management. It shall also review and evaluate the measures recommended by</li> </ul>	<p>(deceased)</p> <ul style="list-style-type: none"> <li>• Director Hilario B. Paredes</li> <li>• Director Rolan C. Paulino</li> <li>• Director Gerard R. Seno</li> </ul>
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	<p>Management to address such issues for possible consideration of the Board.</p> <ul style="list-style-type: none"><li>• Review, evaluate and monitor Management's policies pertaining to the organization's relationship with its stakeholders, as well as with the national and local government units.</li><li>• Approve the legal strategy to be adopted by BCDA in prosecuting or defending cases filed by or against it.</li></ul>	
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## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)		
LIST OF AFFILIATES/SUBSIDIARIES	DESCRIPTION	NATURE/ EXTENT OF INVESTMENT
BCDA Management and Holdings, Inc. (BMHI)	To act as managers and managing agents of persons, firms, associations, corporations, partnerships, and other entities; to provide management, investment, and technical advice for commercial, industrial, manufacturing, and other kinds of enterprises; to undertake, carry on, assist or participate in the promotion, organization, management, liquidation, or reorganization of corporations, partnerships, or other entities, except the management of funds, securities, portfolio, or similar assets of the managed entities or corporations; to assist and provide services to individuals, companies, partnerships or other entities in marketing, packaging, managing, and facilitating all kinds of developmental projects and properties; to engage in the study, masterplanning, preparation, and implementation of all kinds of development plans, programs, and projects; in general, to do all that may be necessary or desirable in carrying out the business of a management company.	100%
Clark Development Corporation (CDC)	Operate, administer, manage and develop the Clark Freeport Zone (CFZ) and the Clark Special Economic Zone (CSEZ).	100%
Clark International Airport Corporation (CIAC)	Develop, operate, and manage the Clark International Airport Complex.	100%
John Hay Management Corporation (JHMC)	To develop, manage, own, lease, sub-lease and operate restaurants, cafes, bars, golf courses, picnic groves, hotels, pavilions, gym, tennis courts and establishments and facilities of all kinds for educational, recreational, tourism, commercial, amusement, health and other purposes; to maintain and generally operate roads, water pump houses, power plants and other utilities in support of or in connection with the foregoing purposes and generally carry out all activities necessary to convert, develop, and maintain the facilities and properties within and around Camp John Hay for tourism, commercial, industrial, residential, nature reserve and human resources development center.	100%
North Luzon Railways Corporation (NLRC)	To develop, construct, and manage a railroad system to serve Metro Manila, Central and Northern Luzon.	100%
Poro Point Management Corporation (PPMC)	To develop, manage, own, lease, sub-lease and operate seaports, and all components therein including establishments, facilities and related activities for maritime, industrial, educational, recreational, tourism, commercial, amusement, health and other purposes; to maintain and generally operate roads, water pump houses, power plants, and other utilities in support of, or in connection with the foregoing purposes and to generally to carry out all activities necessary to convert, develop and maintain the facilities and properties within and around the Poro Point Special Economic and Freeport Zone for maritime, seaport, airport, tourism, commerce, industry and related concerns.	100%
Fort Bonifacio Development Corporation	Affiliate	45%
Subic Clark Alliance Development	Affiliate	33%
Bonifacio Estate Services Corporation	Affiliate	33%
Bonifacio Communication Corporation	Affiliate	25%
Poro Point Industrial Corporation	Affiliate	15%
Bonifacio Water Corporation	Affiliate	10%
Filinvest BCDA Clark, Inc.	Affiliate	45%
Philippine Japan Initiative For GCG Inc.	Affiliate	48%
Shin Clark Power Corporation (SCPC)	Affiliate	10%
New Clark Government Center (NCGC)	Affiliate	10%
NOTE: USE ADDITIONAL SHEET IF NECESSARY		

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)

TOTAL NUMBER OF STOCKHOLDERS:

TOTAL ASSETS BASED ON LATEST AUDITED FINANCIAL STATEMENTS: P205,068,013,047.00

### STOCKHOLDER'S INFORMATION

NAME, NATIONALITY, IF APPLICABLE AND CURRENT ADDRESS	SHARES SUBSCRIBED				AMOUNT PAID (PhP), IF APPLICABLE	TAX IDENTIFICATION NO. (TIN) FOR FILIPINOS
	TYPE	NUMBER	AMOUNT (PhP)	% OF OWNER-SHIP		
1. Republic of the Philippines				100%	109,998,027,069.00	
2.						
3.						
4.						
5.						
6.						
7.						
	TOTAL					
<b>TOTAL AMOUNT OF SUBSCRIBED CAPITAL</b>			<b>100,000,000,000</b>			
<b>TOTAL AMOUNT OF PAID-UP CAPITAL</b>					<b>109,998,027,069</b>	

INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS

*Note: For PDTC Nominee included in the list, please indicate further the beneficial owners owning more than 5% of any class of the company's voting securities. Attach separate sheet, if necessary.*

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

CORPORATE NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY						
TOTAL NUMBER OF STOCKHOLDERS:						
TOTAL ASSETS BASED ON LATEST AUDITED FINANCIAL STATEMENTS: P205,068,013,047.00						
STOCKHOLDER'S INFORMATION						
NAME, NATIONALITY, IF APPLICABLE AND CURRENT ADDRESS	SHARES SUBSCRIBED				AMOUNT PAID (PhP)	TAX IDENTIFICATION NO. (TIN)
	TYPE	NUMBER	AMOUNT (PhP)	% OF OWNER- SHIP		
8.						
	TOTAL					
9.						
	TOTAL					
10.						
	TOTAL					
11.						
	TOTAL					
12.						
	TOTAL					
13.						
	TOTAL					
14.						
	TOTAL					
TOTAL AMOUNT OF SUBSCRIBED CAPITAL						
TOTAL AMOUNT OF PAID-UP CAPITAL						
INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS						

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

CORPORATE NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY						
TOTAL NUMBER OF STOCKHOLDERS:						
TOTAL ASSETS BASED ON LATEST AUDITED FINANCIAL STATEMENTS: P205,068,013,047.00						
STOCKHOLDER'S INFORMATION						
NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	SHARES SUBSCRIBED				AMOUNT PAID (PhP)	TAX IDENTIFICATION NO. (TIN)
	TYPE	NUMBER	AMOUNT (PhP)	% OF OWNER- SHIP		
15.						
	TOTAL					
16.						
	TOTAL					
17.						
	TOTAL					
18.						
	TOTAL					
19.						
	TOTAL					
20.						
	TOTAL					
21. OTHERS (Indicate the number of the remaining stockholders)						
	TOTAL					
TOTAL AMOUNT OF SUBSCRIBED CAPITAL						
TOTAL AMOUNT OF PAID-UP CAPITAL						
INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS						

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====			
GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)			
1. INVESTMENT OF CORPORATE FUNDS IN ANOTHER CORPORATION		AMOUNT (Php)	DATE OF BOARD RESOLUTION
1.1 STOCKS ( Investment in Subsidiaries and Affiliates)		16,909,867,186	
1.2 BONDS/COMMERCIAL PAPER (Issued by Private Corporations, <i>IF APPLICABLE</i> )			
1.3 LOANS/ CREDITS/ ADVANCES Current and Long-Term Loans/Credits/Advances			
1.4 GOVERNMENT TREASURY BILLS OR FIXED RATE TREASURY NOTES		1,425,185,021	
1.5 OTHERS		103,024,319	
2. INVESTMENT OF CORPORATE FUNDS IN ACTIVITIES UNDER ITS SECONDARY PURPOSES (PLEASE SPECIFY:)		DATE OF BOARD RESOLUTION	DATE OF STOCKHOLDERS RATIFICATION
3. TREASURY SHARES		NO. OF SHARES	% AS TO THE TOTAL NO. OF SHARES ISSUED
4.			
5. DIVIDENDS DECLARED DURING THE IMMEDIATELY PRECEDING YEAR:			
TYPE OF DIVIDEND		AMOUNT (Php)	DATE DECLARED
5.1 CASH		527,402,352.00	4/14/2023
5.2			
5.3			
TOTAL		527,402,352.00	
6. ADDITIONAL SHARES ISSUED DURING THE PERIOD:			
DATE	NO. OF SHARES	AMOUNT	
N.A.	N.A.	N.A.	
SECONDARY LICENSE/REGISTRATION WITH SEC AND/OR OTHER GOV'T AGENCY:			
NAME OF AGENCY:	SEC	B S P	I C
TYPE OF LICENSE/REGN.			
DATE ISSUED:	N.A.	N.A.	N.A.
DATE STARTED OPERATIONS:			
TOTAL ANNUAL COMPENSATION OF DIRECTORS DURING THE PRECEDING FISCAL YEAR	TOTAL NO. OF OFFICERS	TOTAL NO. OF RANK & FILE EMPLOYEES	TOTAL MANPOWER COMPLEMENT
Php16,393,890.30 (2023)	22	158	405 (180-Regular; 7-CoS; 141-DBPSC; 77-OMNI)

NOTE: USE ADDITIONAL SHEET IF NECESSARY

GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)

PARTICULARS	SCHEDULE OF CAPITAL EXPENDITURE				NO SUPPORT SUBSIDY	
	SECTOR	FOREIGN COMPONENT		Grant	Project	Tax
	Loan	Total Local Component	Total Cost			
Other Source	Total Local Component	Total Cost	Status			
PMC Roads and Utilities - Marine Facilities Package 1	GAA		745,655,667	On-going		
PMC Roads and Utilities - Marine Facilities Package 1 - CMS	GAA		40,249,988	On-going		
PA Relocation of Powerhouse and Electrical Utilities	GAA		29,909,000	On-going		
NCC Connecting Road Package 2	GAA		1,432,463,984	On-going		
NCC Connecting Road Package 2 - CMS	GAA		62,344,800	On-going		
Control Tower Communication Equipment	GAA		195,588,889	On-going		
National Academy of Sports - Phase 2	GAA		261,581,923	On-going		
National Academy of Sports - Phase 2 - CMS	GAA		14,088,480	On-going		
Underground Utilities Along 8th Avenue, Bonifacio Global City, Taguig	COB		39,230,600	On-going		
DED Pasig - Potrero Bridge	COB		121,838,000	On-going		
DAED New Clark City Projects	COB		117,264,000	On-going		

*Handwritten signature*

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

**INCOME STATEMENT - AUDITED**

For the year : 2023

	Amount
<b>INCOME</b>	
Business and Service Income	6,528,001,432
Gains	876,341,093
<b>Total Income</b>	<b>7,404,342,525</b>
<b>Less: Share of National Government</b>	
<b>Income After Share of National Government</b>	<b>7,404,342,525</b>
<b>EXPENSES</b>	
Business Expenses	
Personal Services	364,145,480
Maintenance and Other Operating Expenses	749,136,410
Financial Expenses	276,062,682
Direct Costs	176,662,987
Non-Cash Expenses	1,744,854,840
<b>Total Expenses</b>	<b>3,310,862,399</b>
<b>Net Income Before Subsidy</b>	<b>4,093,480,126</b>
<b>Net Assistance/Subsidy/(Financial Assistance/Subsidy/Contribution)</b>	<b>(400,298,830)</b>
<b>Net Income Before Tax</b>	<b>3,693,181,296</b>
<b>Income Tax (Expense) / Benefit</b>	<b>(393,894,818)</b>
<b>Net Loss After Tax</b>	<b>3,299,286,478</b>



## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

CASH FLOW STATEMENT - AUDITED  
For the year : 2023

CASH FLOW FROM OPERATING ACTIVITIES	Amount
Cash Inflows	9,211,541,532
Cash Outflows	4,302,117,741
Net Cash Provided By (Used in) Operating Activities	4,909,423,791
CASH FLOWS FROM INVESTING ACTIVITIES	
Cash Inflows	83,692,916,542
Cash Outflows	94,013,235,940
Net Cash Provided By (Used In) Investing Activities	(10,320,319,398)
CASH FLOWS FROM FINANCING ACTIVITIES	
Cash Inflows	4,585,423,158
Cash Outflows	1,564,619,233
Net Cash Provided By (Used In) Financing Activities	3,020,803,925
Effects of Exchange Rate Changes on Cash and Cash Equivalents	(10,456)
Net Increase (Decrease) in Cash and Cash Equivalents	(2,390,102,138)
Cash and Cash Equivalents, Beginning of Period	9,249,750,228
Cash and Cash Equivalents, End of Period	6,859,648,090

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)

For the year: 2023

### CASH AND INVESTMENT BALANCE REPORT

	AMOUNT	TERM (No. of Days)	RATE (Per Annum)	DATE	
I. Cash on Hand	98,191	N.A.	N.A.	N.A.	N.A.
II. Cash in Banks	2,928,603,854	N.A.	N.A.	N.A.	N.A.
III. Net Deposits with BTr	N.A	N.A.	N.A.	N.A.	N.A.
IV. Special Series (Treasury Bills) with Bangko Sentral (Identify those under trust agreements)	1,425,185,020	Various	5.7634%	Various	Various
V. Special Series Placements with BTr (Identify those under trust agreements)	N.A	N.A.	N.A.	N.A.	N.A.
VI. Investments in Other Securities	15,430,727,474	Various	5.6270%	Various	Various
VII. Others					

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY (BCDA)  
BALANCE SHEET (For the year: 2023) - AUDITED

ASSETS		Amount
<b>Current Assets</b>		
Cash and Cash Equivalents		6,859,648,090
Financial Assets		1,425,185,020
Other Investments		11,499,781,429
Receivables, net		6,090,126,379
Inventories		4,436,463,496
Other Current Assets		5,538,572,466
<b>Total Current Assets</b>		<b>35,849,776,880</b>
<b>Non-Current Assets</b>		
Financial Assets		
Investments in Joint Venture		469,199,932
Investments in Associates/Affiliates		13,447,028,748
Investments in Subsidiaries		3,462,838,438
Other Investments		103,024,319
Receivables, net		6,244,548,049
Investment Properties, net		79,193,124,668
Property and Equipment, net		16,462,169,416
Service Concession Assets, net		43,821,468,128
Intangible Assets, net		6,344,089
Deferred Tax Assets		4,453,851,814
Other Non-Current Assets		1,554,638,566
<b>Total Non-Current Assets</b>		<b>169,218,236,167</b>
	<b>TOTAL ASSETS</b>	<b>205,068,013,047</b>
<b>LIABILITIES AND EQUITY</b>		
<b>LIABILITIES</b>		
<b>Current Liabilities</b>		
Financial Liabilities		1,607,988,151
Inter-Agency Payables		4,609,908,514
Trust Liabilities		1,776,998,434
Provisions		62,736,354
Other Payables		217,494,631
<b>Total Current Liabilities</b>		<b>8,275,126,084</b>
<b>Non-Current Liabilities</b>		
Financial Liabilities		12,735,148,494
Deferred Credits/Unearned Income		12,419,654,985
Other Payables		1,421,096,052
<b>Non-Current Liabilities</b>		<b>26,575,899,531</b>
	<b>TOTAL LIABILITIES</b>	<b>34,851,025,615</b>
<b>EQUITY</b>		
Government Equity		109,998,027,059
Retained Earnings		60,218,960,353
<b>TOTAL EQUITY</b>		<b>170,216,987,432</b>
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>205,068,013,047</b>

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

NET OPERATING INCOME	<i>Amount</i>
Schedule 1A	
Accounts receivable - national government	
Clients deposit	
Collection from advances on insured receivables	
Collection of loans receivables	
Collection of pari-passu payables	
Collection of receivables -- clients	
Collection of receivables -- employees/others	
Collection of receivables -- clients, employees, others	
Collection of Sales Contract Receivable	
Dividend Income	
Foreign Exchange gains	
Gain on sale of Investment	
Interest and penalties	
interest on investments and deposits	
Lease income (office space)	
Lease income from acquired assets	
Lease payment receivable -- car plan	
Miscellaneous deposit	
Misc inc-- service charge	
Payable to clients/employees/govet agencies	
Payable to clients/employees/ others	
Redemption of agrarian reform bonds	
Reinsurance claims -- ECI	
Reinsurance premium -- Trust liabilities	
Sale of transportation of equipment	
Sale of unserviceable equipment	
Add: (other Receipts)	
<b>Total:</b>	
<b>TOTAL:</b>	

SEE PAGE 11  
(INCOME STATEMENT)

## GOVERNMENT CORPORATION INFORMATION SHEET

===== PLEASE PRINT LEGIBLY =====

GOVERNMENT CORPORATION NAME: BASES CONVERSION AND DEVELOPMENT AUTHORITY

### CHART OF ACCOUNTS

For the year : 2023

Net Operating Income	
Sale of Acquired Assets	
Collection of Advances on Guaranteed Loans	
Advances on Guaranteed Loans	
Capital Expenditures	
Dividend Payments	
CASH SURPLUS/DEFICIT	
<i>Operating Receipts</i>	
Sale of goods/services	SEE PAGE 12 (CASH FLOW STATEMENT)
<i>Income from commitment and gtee fee</i>	
<i>Filing, processing &amp; amendment fees</i>	
<i>Interest Income -- Direct lending</i>	
<i>Insurance Premium</i>	
<i>Fund Arrangement Fees</i>	
Add: (Other receipts)	
TOTAL:	
Current Subsidies:	
Other receipts: (Schedule 1A)	
Total Receipts:	
Less:	
Interest and Financial Charges	
Final Withholding Tax	
Prior period expenses	
Other current expenditures	
Total:	

I, CHRISTIAN T. DULDULAO, CORPORATE SECRETARY OF THE ABOVE-MENTIONED GOVERNMENT

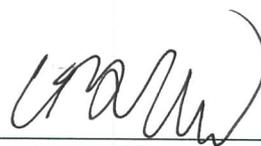
(NAME)

(POSITION)

CORPORATION DECLARE UNDER THE PENALTY OF PERJURY, THAT ALL MATTERS SET FORTH IN THIS GOVERNMENT CORPORATION INFORMATION SHEET WHICH CONSISTS OF (25) PAGES HAVE BEEN MADE IN GOOD FAITH, DULY VERIFIED BY ME AND TO THE BEST OF MY KNOWLEDGE AND BELIEF, ARE TRUE AND CORRECT.

I UNDERSTAND THAT THE FAILURE OF THE CORPORATION TO FILE THIS GIS FOR FIVE (5) CONSECUTIVE YEARS SHALL BE CONSTRUED AS NON-OPERATION OF THE CORPORATION AND A GROUND FOR THE REVOCATION OF THE CORPORATION'S CERTIFICATE OF INCORPORATION. IN THIS EVENTUALITY, THE CORPORATION HEREBY WAIVES ITS RIGHT TO A HEARING FOR THE SAID REVOCATION.

DONE THIS 25th DAY OF SEPTEMBER 2024 IN TAGUIG CITY.



(SIGNATURE)

SUBSCRIBED AND SWORN TO BEFORE ME IN \_\_\_\_\_ CITY/PROVINCE, PHILIPPINES ON

\_\_\_\_\_, AFFIANT PERSONALLY APPEARED BEFORE ME AND EXHIBITED TO ME HIS PASSPORT NO. P8274275B, ISSUED AT DFA MANILA ON 24 NOVEMBER 2021 AND VALID UNTIL 23 NOVEMBER 2031.

DOC. NO. \_\_\_\_\_ :  
PAGE NO. \_\_\_\_\_ :  
BOOK NO. \_\_\_\_\_ :  
SERIES OF \_\_\_\_\_ :

NOTARY PUBLIC FOR \_\_\_\_\_ CITY/PROVINCE

Notarial Commission No. \_\_\_\_\_

Commission expires on December 31, \_\_\_\_\_

Roll of Attorney Number \_\_\_\_\_

PTR No. \_\_\_\_\_

IBP No. \_\_\_\_\_

Office Address: \_\_\_\_\_