

**MONTHLY CASH PROGRAM**  
**For the Period Ended 31 August 2021**  
 (in Php Thousands)

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
 Fund : CORPORATE FUNDS

PARTICULARS	Cashflow	ACTUAL								PROJECTION				Total
		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
Personal Services	Personal Services	11,100	15,530	21,446	27,591	13,882	21,423	16,918	17,832	43,274	21,144	22,161	159,373	391,674
Maintenance and Other Operating Expenses	Operating Expenses	5,854	28,387	18,785	15,577	844,751	76,017	190,269	22,864	84,293	83,408	84,632	787,234	2,242,070
Share of Beneficiary Agencies	Share of Beneficiary Agencies									1,986,253	203,241	158,530	412,122	2,760,146
Capital Outlay	Capital Outlay													
Furniture, Fixtures and Equipment	Furniture, Fixtures and Equipment						80						33,793	33,873
Infrastructure Projects	Infrastructure Projects							5,238	190	1,453,580			972,330	2,431,338
Subic Clark Tarlac Expressway	Subic Clark Tarlac Expressway			508,186	53,825					632,182			139,175	1,333,368
New Clark City Project	New Clark City Project	30,378	4,175	5,301	33,393	8,425	18,340	65,996	20,157	25,722	25,722	4,839,915	5,103,247	
Clark Airport Project	Clark Airport Project		39,831					124,470				1,370,530	1,534,831	
Replication Project	Replication Project		226,523	60,406	10,371		15,903		3,011			3,941,668	4,257,882	
Subic-Clark Railway Project	Subic-Clark Railway Project	72	150	1,524	272	1,944	1,673	384	1,275			712,706	720,000	
Subsidiaries	Subsidiaries	78,591	98,839		9,835		30,467		28,172		54,033	153,994	453,932	
Prior Years Obligations	Prior Years Obligations	1,259,555	683,921	83,547	3,046,147	543,258	205,487	26,530	94,652	3,730,773			9,673,869	
<b>GRAND TOTAL</b>		<b>1,385,551</b>	<b>1,097,355</b>	<b>699,194</b>	<b>3,197,011</b>	<b>1,412,260</b>	<b>369,390</b>	<b>429,805</b>	<b>188,154</b>	<b>7,956,077</b>	<b>387,548</b>	<b>291,046</b>	<b>13,522,840</b>	<b>30,936,230</b>

Prepared By:  
 09.20.2021  
 HEDDA Y. RULONA  
 VP, Budget and Revenue Allocation Department

Recommending Approval:  
 09.22.2021  
 NENA D. RADO  
 SVP and Chief Financial Officer

Approved by:  
 09-23-2021  
 AILEEN AN. R. ZOSA  
 Executive Vice-President

**ESTIMATED MONTHLY CASH RECEIPTS**  
**For the Period Ended 31 August 2021**  
**(in Php Thousands)**

**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
**Fund** : CORPORATE FUNDS

CLASSIFICATION/SOURCES OF RECEIPTS (In Thousands)	ACTUAL								PROJECTION				Total
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
Joint Venture Proceeds								12,127,607		306,616			12,434,224
Lease Proceeds	3,477	691	64,691	94,955	327,217	20,833	67,435	6,779	31,482	10,444	9,516	62,445	699,965
Sales Proceeds	1,485				209,760		1,673	11,519				424,746	649,183
Concession Fees	126,924	180,308	98,162	122,896	88,485	105,303	123,894	106,538	67,022	98,279	67,022	795,379	1,980,213
Other Receipts:													
NG Subsidy /Equity		983,415	120,730	102,560	63,336	731,721							2,001,762
New Clark City Project Proceeds													
Redemption of Preferred Shares													
Dividend Income - FBDC									375,000				375,000
Trust Receipts			1,302,790	293,024	20,500								1,616,314
Interest Income	6,107	14,723	16,974	551	16,564	9,102	6,211	5,323	5,323	5,323	5,323	16,316	107,842
Miscellaneous Receipts	16,305	46,430	12,262	22,295	34,741	21,357	12,024	7,107	11,419	11,419	11,419	71,737	278,516
<b>GRAND TOTAL</b>	<b>154,300</b>	<b>1,225,567</b>	<b>1,615,608</b>	<b>636,281</b>	<b>760,605</b>	<b>888,315</b>	<b>211,238</b>	<b>12,264,873</b>	<b>490,247</b>	<b>432,082</b>	<b>93,281</b>	<b>1,370,623</b>	<b>20,143,020</b>

Prepared By:

 09.20.2021  
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Recommending Approval:

 09.22.2021  
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 SVP and Chief Financial Officer

Approved by:

 09-23-2021  
**AILEEN AN. R. ZOSA**  
 Executive Vice-President

**FINANCIAL REPORT OF OPERATION**  
**For the Period Ended 31 August 2021**  
**(in Php Thousands)**

**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY

**Fund** : CORPORATE FUNDS

<b>PARTICULARS</b>	<b>APPROVED BUDGET</b>	<b>OBLIGATIONS INCURRED</b>	<b>BUDGET BALANCE</b>
General Administration and Support Services			
Personal Services	141,255	55,586	85,669
Maintenance and Other Operating Expenses	235,538	25,907	209,631
Capital Outlays - Furniture, Fixtures and Equipment			
Support to Operations			
Personal Services	170,642	65,946	104,696
Maintenance and Other Operating Expenses	1,436,223	1,044,539	391,683
Capital Outlays - Furniture, Fixtures and Equipment	33,873	80	33,793
Operations			
Personal Services	79,778	24,190	55,587
Maintenance and Other Operating Expenses	570,310	74,496	495,814
Capital Outlays - Furniture, Fixtures and Equipment			
Projects			
Infrastructure Projects	2,431,338	5,428	2,425,910
New Clark City Project	5,103,247	186,166	4,917,081
Clark Airport Expansion Project	1,534,831	164,301	1,370,530
Subic-Clark Railway Project	720,000	7,294	712,706
Subic Clark Tarlac Expressway	1,333,368	562,011	771,357
Replication Projects	4,257,882	316,214	3,941,668
Share of Beneficiary Agencies	2,760,147		2,760,147
Subsidiaries	453,932	245,905	208,027
Prior Year Obligations	9,673,869	5,943,096	3,730,773
<b>GRAND TOTAL</b>	<b>30,936,230</b>	<b>8,721,159</b>	<b>22,215,072</b>

Prepared By:

 09.20.2021

**HEDDA Y. RULONA**

VP, Budget and Revenue Allocation Department

Recommending Approval:

 09.22.2021

**NENA D. RADO**

SVP and Chief Financial Officer

Approved by:

 09-23-2021

**AILEEN AN. R. ZOSA**

Executive Vice-President

**MONTHLY REPORT OF CASH RECEIPTS**  
**For the Period Ended 31 August 2021**  
**(in Php Thousands)**

**Department** : BASES CONVERSION AND DEVELOPMENT AUTHORITY  
**Fund** : CORPORATE FUNDS

CLASSIFICATION/ SOURCES OF RECEIPTS	ACTUAL RECEIPTS								TOTAL COLLECTIONS	CUMULATIVE INCOME	REMARKS
	January	February	March	April	May	June	July	August			
Joint Venture Proceeds								12,127,607	12,127,607		
Lease Proceeds	3,477	691	64,691	94,955	327,217	20,833	67,435	6,779	586,078		
Sales Proceeds	1,485				209,760		1,673	11,519	224,437		
New Disposition											
Concession Fees	126,924	180,308	98,162	122,896	88,485	105,303	123,894	106,538	952,511		
Other Receipts	22,413	1,044,568	1,452,756	418,430	135,142	762,179	18,236	12,430	3,866,154		
Dividend Income - FBDC											
NG Subsidy /Equity		983,415	120,730	102,560	63,336	731,721			2,001,762		
Trust Receipts			1,302,790	293,024	20,500				1,616,314		
Heritage Park Proceeds											
Interest Income	6,107	14,723	16,974	551	16,564	9,102	6,211	5,323	75,557		
Miscellaneous Receipts	16,305	46,430	12,262	22,295	34,741	21,357	12,024	7,107	172,521		
Remittance to BTR										2,686,114	
Dividends Declaration										1,717,210	
<b>GRAND TOTAL</b>	<b>154,300</b>	<b>1,225,567</b>	<b>1,615,608</b>	<b>636,281</b>	<b>760,605</b>	<b>888,315</b>	<b>211,238</b>	<b>12,264,873</b>	<b>17,756,787</b>	<b>4,403,324</b>	

Prepared By:

 09.20.2021

**HEDDA Y. RULONA**  
 Department Manager III

Recommending Approval:

 09.22.2021

**NENA D. RADO**  
 SVP and Chief Financial Officer

Approved by:

 09-23-2021

**AILEEN AN. R. ZOSA**  
 Executive Vice-President

**STATEMENT OF ALLOTMENT, OBLIGATIONS AND BALANCES**  
**For the Period Ended 31 August 2021**  
**(in Php Thousands)**

Department : BASES CONVERSION AND DEVELOPMENT AUTHORITY

Fund : CORPORATE FUNDS

PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED		BUDGET BALANCE
		THIS REPORT	TO DATE	
<b>CURRENT YEAR BUDGET</b>				
<b>PERSONAL SERVICES</b>	391,674	17,832	145,722	245,952
Salaries and Wages	152,041	9,236	74,020	78,021
Other Personnel - Related Expenses:	230,081	8,076	67,670	162,411
PERA	2,664	155	1,221	1,443
Representation Allowance	4,590	315	2,259	2,331
Transportation Allowance	4,590	272	2,056	2,534
Clothing Allowance	1,332		864	468
Mid-Year Bonus	12,670			12,670
Year-End Bonus	12,670			12,670
Cash Gift	1,110			1,110
Loyalty	130	10	75	55
Rice Subsidy	7,992	364	2,150	5,842
Medical Benefits	17,327	171	1,756	15,571
Anniversary Bonus	666		453	213
Meal Allowance	1,332	77	610	722
Christmas Package	21,113			21,113
Educational Subsidy	12,670	521	8,613	4,057
Amelioration Allowance	21,113		10,518	10,595
Productivity Enhancement Incentive	1,110			1,110
Performance Based Bonus	19,005			19,005
Provident and Housing Fund Contribution	47,140	2,790	20,275	26,865
Term Insurance Premium	390			390
ECC Contributions	266	15	108	159
PAG-IBIG Contributions	266	15	94	173
PHILHEALTH Contributions	2,168	99	742	1,427
Life and Retirement Insurance Contributions	17,965	1,074	7,817	10,148
Personnel Benefits - Others	19,800	2,197	8,059	11,741
BOD Expenses	9,552	520	4,032	5,520
<b>MAINTENANCE AND OTHER OPERATING EXPENSES</b>	2,242,070	20,659	1,144,942	1,097,128
Travel and Educational Expenses				
Training and Scholarship Expenses	3,705		462	3,243
Travelling Expenses	2,728	16	1,326	1,401
Communication Expense				
Telephone Expenses - Landline	4,500	1	1,158	3,342
Telephone Expenses - Mobile	1,527	50	550	977
Other Expenses	5,741	265	1,120	4,621
Supplies and Materials Expenses				
Office Supplies Expenses	6,698	27	828	5,871
Medical, Dental and Laboratory Supplies Expense	800	67	210	590
Fuel, Oil and Lubricants Expenses	8,000	4	4,338	3,662
Books and Subscriptions	200	11	82	118
Repairs and Maintenance	34,949	249	4,948	30,000
Rent/Lease Expenses	38,532		17,505	21,027
Utility Expenses				
Electricity Expenses	23,500	367	5,173	18,327
Water Expenses	1,110	42	186	924
Representation and Business Development Expenses	7,273	78	380	6,893
Taxes, Duties, Insurance and Premiums	383,631	40	37,778	345,853
Printing and Advertising Expense				
Advertising, Promotional and Marketing Expense	25,697	12	1,442	24,256
Printing Expenses	50			50
Professional Services				
Security Services	63,242	11,292	21,188	42,054
Legal Services	6,150	15	125	6,025
Consultancy Services/Technical Services	47,595	290	2,727	44,868
General/Janitorial Expenses	112,392	5,654	42,091	70,301
Asset and Estate Management Fees	2,491	144	250	2,240
Auditing Services	11,383		10,143	1,239

PARTICULARS	APPROVED BUDGET	OBLIGATIONS INCURRED		BUDGET BALANCE
		THIS REPORT	TO DATE	
MOOE Related to Projects				
DICT National Broadband Project - Phase 1	98,520		179	98,341
National Academy for Sports Campus Project	2,500	107	107	2,393
DA Agro-industrial Business Corridor Project	35,000			35,000
NGAC O&M - Quarantine Facility	136,329		47,472	88,857
SCTEX ROW Acquisition	41,265	179	21,147	20,118
Demolition and Dredging Expenses				
Indemnities and Other Claims	54,500			54,500
Survey and Titling Expenses	26,862	1	355	26,507
Membership Dues and Contribution Expenses	150		32	118
Donations	300			300
BOD Related Expenses	2,160	5	651	1,509
Other Maintenance and Operating Expenses				
Miscellaneous Expenses	139,170	1,744	14,569	124,601
Build Build Build Project	6,600			6,600
Dividends Payable	906,421		906,421	
Awards and Rewards Expenses	400			400
Subic Clark Tarlac Expressway	1,333,368		562,011	771,357
JICA Debt Servicing	1,140,368		508,186	632,182
DOF Guarantee Fee	193,000		53,825	139,176
<b>CAPITAL OUTLAYS</b>	<b>2,465,211</b>	<b>190</b>	<b>5,507</b>	<b>2,459,704</b>
Furniture, Fixtures and Equipment	33,873		80	33,793
Infrastructure Projects	2,431,338	190	5,428	2,425,910
DICT National Broadband Project - Phase 1	1,203,580			1,203,580
DA Agro-industrial Business Corridor Project	250,000			250,000
National Academy for Sports Campus	726,500			726,500
Sewage Treatment Plant	151,160			151,160
Poro Point Seaport Terminal	40,000		5,238	34,762
Streetlight McKinley Parkway	25,000	190	190	24,810
Deepwell at Wallace Air Station	14,598			14,598
Water, Sewer and Drainage Connections in BGC	20,500			20,500
Other Projects	11,615,959	24,444	673,975	10,941,985
New Clark City Project	5,103,247	20,157	186,166	4,917,081
Replication Projects	4,257,882	3,011	316,214	3,941,668
Clark Airport Expansion Project	1,534,831		164,301	1,370,530
Subic-Clark Railway Project	720,000	1,275	7,294	712,706
<b>SHARE OF BENEFICIARY AGENCIES</b>	<b>2,760,147</b>			<b>2,760,147</b>
<b>SUBSIDIARIES</b>	<b>453,932</b>	<b>28,172</b>	<b>245,905</b>	<b>208,027</b>
John Hay Management Corporation	211,111	22,742	138,623	72,488
Poro Point Management Corporation	151,169	5,431	87,520	63,649
Clark Development Corporation	91,652		19,762	71,890
<b>PRIOR YEAR OBLIGATIONS</b>	<b>9,673,869</b>	<b>94,652</b>	<b>5,943,096</b>	<b>3,730,773</b>
<b>GRAND TOTAL</b>	<b>30,936,230</b>	<b>185,949</b>	<b>8,721,159</b>	<b>22,215,072</b>

Prepared By:

 09.20.2021  
**HEIDA Y. RULONA**  
 Department Manager III

Recommending Approval:

 09.22.2021  
**NENA D. RADOC**  
 SVP and Chief Financial Officer

Approved by:

 09-23-2021  
**AILEEN AN. R. ZOSA**  
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